

2003

ANNUAL REPORT

OF THE OFFICERS OF THE

TOWN OF JACKSON

NEW HAMPSHIRE



State Bird - Purple Finch

State Tree - White Birch

State Animal - White Tail Deer

State Flower - Purple Lilac

FOR THE FISCAL YEAR ENDING

DECEMBER 31, 2003

4
J14
2003

RECONSTRUCTION OF JACKSON COVERED BRIDGE



Photographs by Dan Noel

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TOWN OFFICERS

ELECTED OFFICIALS

MODERATOR:

Willis Kelley	2004
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TOWN CLERK & TAX COLLECTOR

William H. Botsford	2005
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SELECTMEN

Scott K. Hayes	2004
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Diane H. McClave	2005
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Richard Bennett	2006
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TREASURER

Ann J. McGraw	2005
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TRUSTEES OF TRUST FUNDS

Kurt M. Kramp	2004
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Ross L. Heald	2005
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Timothy G. Scott	2006
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TRUSTEES OF CEMETERIES

Alicia M. Hawkes	2004
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Barbara M. Theriault	2005
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Lee Phillips	2006
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LIBRARY TRUSTEES

Leslie Schomaker	2004
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Pam Smillie	2005
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Lynn Stevens	2006
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AUDITOR

Frank J. Connolly	2004
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SUPERVISORS OF THE CHECK LIST

Margaret O. Kramp	2004
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Mary K. Burack	2006
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Carol M. Brown	2008
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TOWN OFFICERS
APPOINTED OFFICIALS

TOWN FOREST FIRE WARDEN
Gordon W. Lang

DEPUTY TOWN CLERK & TAX COLLECTOR
Susan G. Way

ROAD AGENT
Arthur Fernald

BALLOTT INSPECTORS
Alicia M. Hawkes
Diane F. Fernald

RESULTS OF THE JACKSON TOWN MEETING

MARCH 11, 2003

Polls were opened at 8 AM by Moderator Willis Kelley and closed at 7 PM by Moderator Willis Kelley.

The meeting was called to order by Moderator Willis Kelley at 7:03 PM. Moderator Kelley led the Pledge of Allegiance and one chorus of God Bless America. He then asked for moment of silence so that all present could honor those that passed on during the past year.

Diane McClave presented Frank DiFruscio with going away presents. Frank has served 15 years as Selectman, 12 with Dee (Diane McClave).

Motions were made, seconded and passed to dispense with the reading of the warrant as this was going to be read as each article came up and also to dispense with the use of the checklist except for written ballots.

Moderator Kelley noted that Article 10 was printed out of sequence. The issue of town charges would usually appear as Article 7.

ARTICLE 1. To choose all the necessary Town Officers for the ensuing year.

Results of the ballot voting are as follows:

Selectman for 3 years	Richard Bennett	218
	Gino Funicella	158
Trustee of Cemeteries for 3 years	Lee Phillips	330
Trustee of Trust Funds for 3 years	Timothy Scott	326
Library Trustee for 3 years	Lynn Stevens	325
Auditor for 1 year	Frank Connolly	340

Moderator Willis Kelley swore in Richard Bennett.

ARTICLE 2. To see if the Town will vote to adopt Amendment No. 1 as proposed and recommended by the Jackson Planning Board to amend Section 2. NON-CONFORMING USES (and Structures). This is a housekeeping change, since structures are discussed in the wording of that section. This article PASSED with 280 Yes and 54 No votes.

ARTICLE 3. To see if the Town will vote to adopt Amendment No. 2 as proposed and recommended by the Jackson Planning Board to amend Section 3.

DEFINITIONS: (HEIGHT, Building or Structure (Natural Ground Surface). Additions here will clarify the method currently used by height restrictions, as well as the items included in the height restrictions. This article PASSED with 284 Yes votes and 69 No votes.

ARTICLE 4. To see if the Town will vote to adopt Amendment No. 3 as proposed and recommended by the Jackson Planning Board to add Section 4B.

DISTRICT & DISTRICT REGULATIONS:

Driveway: Rural-Residential District (Driveways must comply with the following standards)

1. The location and design of driveways shall minimize traffic hazards and not unduly retard traffic flow in the public right of way.
2. Driveways serving more than one dwelling unit shall be designed to accommodate prospective traffic and to meet requirements of the zoning ordinance and any additional requirements of the Fire Department.
3. Construction of driveways shall not result in excess sedimentation, erosion or the creation of a watercourse where one did not previously exist on neighboring or town property.

Driveway: Village District: (Requirements are the same as those for the Rural Residential District (Section 3.1 .g.)

This article PASSED with 284 Yes votes and 69 No votes.

ARTICLE 5. To see if the Town will vote to adopt Amendment No. 4 as proposed and recommended by the Jackson Planning Board to amend Section 5: RIVER CONSERVATION DISTRICT: Clarifications of the current ordinance are proposed by the Zoning Board of Adjustment and the Conservation Commission. This article PASSED with 270 Yes votes and 75 No votes.

ARTICLE 6. To see if the town will vote to allow the Jackson Planning Board to make "housekeeping changes to the Jackson Zoning Ordinance in format, numbering, title, etc., as necessary to ensure clarity and proper interpretation of the ordinance, without changing the substance or meaning. This would permit the Jackson Planning Board to make minor non-substantive changes to the Zoning Ordinance in order to renumber sections, make grammatical corrections, correct misspellings, etc. This article PASSED with 308 Yes vote and 46 No votes.

Articles #1 through #6 were voted on at the regular polling hours by written ballot. Counting was completed after the Town Meeting.

ARTICLE 7. Voted to raise and appropriate the sum of \$210,000.00 for the purchase of a new fire truck and to authorize the issuance of not more than \$105,000.00 of bonds or notes in accordance with the provisions of the Municipal

Finance Act (RSA 33:8-a) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$105,000.00 from the Fire Truck Capital Reserve Fund created for this purpose. Further to raise and appropriate \$37,000 for this year's payment on the bond. Hayes and McClave favor this appropriation. DiFruscio opposes. (2/3-ballot vote required). Because of the monetary value for this bond issue, Moderator Kelley explained that the polls would remain open for 1 hour. Fire Chief Dubie explained that the 1979 Engine # 3 has serious rusting and leaking problems. The new truck would be a replacement for this engine. With the new technology, this truck would have a predicted life span of 30 years. It was asked if a FEMA grant was applied for. Chief Dubie said that these grants are very hard to get. Jackson did get one a few years ago for equipment but they are not easily obtained for 100% funding of an engine. Frank DiFruscio explained that he was not in favor of this purchase at this time in an attempt to keep the budget in line during this period of uncertain economy. The polls were open for a written ballot at 7:35 PM and closed at 8:40 PM. There were 142 ballots cast; 95 were needed to pass. There were 126 Yes votes and 16 No votes so the article was PASSED.

ARTICLE 8. To see if the Town will vote to raise and appropriate the sum of \$88,000.00 for the purchase of a new Highway Truck, sander and dump body, and to authorize the issuance of not more than \$63,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33:8-a) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$25,000.00 from the Highway Truck Capital Reserve created for this purpose. Further to raise and appropriate \$22,512.00 for this year's payment on the bond. McClave favors, Hayes & DiFruscio opposed. (2/3 ballot required). Hayes and DiFruscio felt that this is not a good time to request further expenditures because of the economy. Road Agent Arthur Fernald explained the need to replace the current Highway Truck, as it has become undependable. It has spent time being off the road when it was severely needed in order to have necessary repairs made. The selectmen feel that there is money in the budget to continue repairing this truck at this time. A 2/3 ballot was required. There were 143 written votes cast. Ninety-five votes were needed to pass the article. There were 91 Yes votes and 52 No votes; therefore the article was DEFEATED.

ARTICLE 9. Blind Exemptions: Shall the town adopt the provisions of RSA 72:37 for the exemption for the blind from the assessed value of this statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of \$25,000.00 A Majority ballot vote is required. There were 130 ballots cast-117 Yes and 13 No; therefore the article PASSED.

ARTICLE 10. VOTED to raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations for the same.

ARTICLE 11. VOTED \$23,308.00 Town Officers Salaries.

ARTICLE 12. VOTED \$110,384.00 Town Officers Expenses.

ARTICLE 13. VOTED \$70,641.00 Principal and Interest due on the Gray's Inn Note. Frank DiFruscio reported that THIS IS THE FINAL PAYMENT after 15 years.

ARTICLE 14. VOTED \$255,651.00 for Maintenance of Highways

ARTICLE 15. VOTED \$10,000.00 to be deposited in previously established Expendable Trust Fund for Highway Equipment.

ARTICLE 16 To see if the Town will vote to raise and appropriate the sum of \$5,000 to be deposited in the previously established Expendable Trust Fund for the Fire Department Equipment Fund. The selectmen requested that because Article 7 passed to buy a new truck that this Article be defeated. This article was DEFEATED by a voice vote, with no votes in the affirmative.

ARTICLE 17. VOTED to raise and appropriate the sum of \$5,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Highway Loader.

ARTICLE 18 VOTED \$108,538.00 for Police Department.

ARTICLE 19. VOTED to raise and appropriate \$5,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a Police Cruiser.

ARTICLE 20. VOTED \$68,300.00 for the Fire Department.

ARTICLE 21. VOTED \$118,995.00 for Solid Waste.

ARTICLE 22. VOTED to raise and appropriate the sum of \$2,000.00 to be deposited in the previously established Expendable Trust Fund for Town Office Equipment.

ARTICLE 23. VOTED to raise and appropriate the sum of \$50,000.00 to be deposited in the previously established Capital Reserve Fund for the Town Revaluation (reassessing). This needs to be completed by 2004 as mandated by the State Department of Revenue Administration. Jackson is up for certification in 2004, and currently has a 66% equalization ratio. A need for computerization of assessment was mentioned as Certification will be required every 5 years.

ARTICLE 24. VOTED to raise and appropriate the sum of \$7,000.00 to purchase a New Ambulance and authorize the withdrawal of \$7,000.00 from the Capital Reserve Fund created for this purpose.

ARTICLE 25. To see if the town will raise and appropriate \$20,720.00 for Maintenance of Town Property/Buildings. A motion was made and seconded and VOTED to amend this amount to \$25,720.00. The increase would cover septic system improvements and air conditioning at the Town Offices. The Article was then VOTED as amended.

ARTICLE 26. VOTED \$3,500.00 for Maintenance of the Town Property/Park.

ARTICLE 27. VOTED \$28,800.00 for building Inspections. Frank DiFruscio explained a lot of this is reimbursed and fees have haven raised.

ARTICLE 28. VOTED \$10,500.00 for the Sidewalks. The work is done but needs to be paid for.

ARTICLE 29. VOTED \$7,800.00 for Street Lighting.

ARTICLE 30. VOTED \$300.00 for Street Signs. Per Diane MClave, Jackson is not required to have the usual green signs.

ARTICLE 31. VOTED \$96,838.00 for BC/BS for employees. There was some discussion of the increasing costs. The selectmen had researched these costs during the past year and are continuing to investigate other options. Jackson has 8 full time employees. This is decreased \$5,000.00 as some have changed plans.

ARTICLE 32. VOTED \$22,221.00 for BC/BS for retirees and others. All of this is reimbursed per Dee.

ARTICLE 33. VOTED \$35,000.00 for Social Security, Medicare Tax, and NH Retirement System.

ARTICLE 34. VOTED \$21,600.00 for General Insurance.

ARTICLE 35. VOTED \$10,000.00 for Legal Expense.

ARTICLE 36. VOTED \$3,400.00 for Emergency Communications.

ARTICLE 37. VOTED to approve the inclusion of Emergency Management in the already established expendable trust fund known as the Civil Defense Enhanced 911 Fund created in 1995 under the provisions of RSA 31:19-a and to see if the town will vote to raise and appropriate the sum of \$2,000.00 for the

expendable Trust Fund known as Civil Defense Enhanced 911 Emergency Management Expendable Trust Fund, and to further name the Board of Selectmen as agents to expend from this fund (2/3 majority vote required). There were 110 votes cast--all affirmative--therefore the article PASSED.

ARTICLE 38. VOTED to raise and appropriate \$30,000.00 from the Baker Prospect Farm Trust for the purpose of executing a Forestry Management plan. No tax money is being spent as there is \$70,000.00 in the Capital Reserve Fund.

ARTICLE 39. VOTED \$3,500.00 for hydrant services provided by the Jackson Water Precinct.

ARTICLE 40. VOTED \$2,000.00 for the State Aid Reconstruction Program.

ARTICLE 41. VOTED \$8,000.00 for the Jackson Planning Board.

ARTICLE 42. VOTED \$2,204.00 for North Country Council.

ARTICLE 43. VOTED to raise and appropriate \$6,712.00 for the support of the Bartlett Recreation Department. Martha Miller spoke on this stating the amount is 12% of the department's budget which is considered Jackson's percentage of attendance in the recreation program

ARTICLE 44. VOTED to raise and appropriate the sum of \$25,900.00 for the support of the Jackson Public Library. The sum of \$10,000 to be raised by taxation and the remainder to come from library trust funds and gifts.

ARTICLE 45. VOTED \$15,000.00 for maintenance of the Jackson town cemeteries. The total amount to be withdrawn from the accrued income of the cemetery trust fund.

ARTICLE 46. VOTED \$2,000.00 for Welfare Claims.

ARTICLE 47. VOTED to raise and appropriate the sum of \$500.00 for support of the Eastern Slope Airport Authority. Jerry Dougherty spoke on this.

ARTICLE 48. VOTED \$2,365.00 for the White Mountain Community Health Center.

ARTICLE 49. VOTED \$1,837.00 for the Gibson Center for Senior Services.

ARTICLE 50. VOTED \$716.00 for the Carroll County Mental Health Service.

ARTICLE 51. VOTED \$1,000.00 FOR THE Tri-County Community Action for the purpose of continuing services of the Fuel Assistance Program for Jackson residents. Evelyn Fenderson explained the use of these funds. She said 113 people in Jackson served for a total of \$7,844.60.

ARTICLE 52. VOTED \$800.00 for the Early Intervention Program of Children Unlimited, Inc. (Birth to 3 years)

ARTICLE 53. VOTED \$300.00 for Starting Point providing crisis services to the victims of domestic and sexual violence and their children.

ARTICLE 54. Resolved, That the Town of Jackson will work closely through it's Board of Selectmen and other host communities in the White Mountain National Forest, to communicate our common interest in the future of this forest, including the continued management for multiple uses of timber recreation, wilderness, and clean water, through our active involvement in the revision of the White Mountain National Forest Plan. After a brief discussion an amendment was proposed to strike the word "common "in the third line of the Article referring to interest. VOTED on amendment and the Article was VOTED as amended.

ARTICLE 55. To see if the town will vote to change the annual town meeting times from the day and night meetings to only night meetings to start at 7:00 PM. After considerable discussion, this article was defeated by a show of hands

ARTICLE 56. To act upon other business which may legally come before this meeting.

A motion was made and seconded to instruct the selectmen to present the town meeting issue on next year's written ballot. This motion PASSED. All voters will then be aware that a vote is needed to make any permanent changes.

There being no further business to bring forward, a motion was made and seconded to dissolve. Willis Kelley, Moderator, dissolved the meeting at 10:20 PM.

WILLIAM H. BOTSFORD
JACKSON TOWN CLERK

A True Copy Attest

TAX RATE COMPUTATION

TOTAL TOWN APPROPRIATION	\$1,452,330.00
Less: Revenues	(-) 720,829.00
Less: Shared Revenues	(-) 6,496.00
Add: Overlay	20,273.00
War Service Credits	<u>6,200.00</u>
Net Town Appropriation	751,478.00
Net School Tax Assessment	1,048,254.00
Regional School Apportionment	0
Adequate Education Grant	(-) <u>425,660.00</u>
Approved School (s) Tax Effort	622,594.00
State Education Taxes to be remitted to State	647,256.00
County Tax Assessment	244,605.00
Less: Shared Revenues	(-) <u>1,379.00</u>
	243,226.00
Total of Town, School, County & State	2,690,214.00
Less: War Service Credits	(-) 6,200.00
Add: Village District Commitment (s)	<u>151,049.00</u>
Total Property Tax Commitment	2,835,063.00
Tax Rate:	
Municipal	4.82
Local School	3.99
County	1.56
State School	<u>6.95</u>
	17.32

GENERAL FUND BALANCE SHEET

Assets and Liabilities
December 31, 2003

ASSETS:

Checking/Savings

General Fund Checking Account-Bank of NH	546,460.33
Bank of New Hampshire CD	129,374.00
Escrow Savings Account-Bank of NH	13,999.64
MBIA-Investment account	544,801.06
MBIA-Sate Aid Reconstruction Acct.	<u>10,996.41</u>
Total Checking/Savings	1,245,631.44

OTHER CURRENT ASSETS

Taxes Receivable	291,809.49
Tax Liens Receivable	45,884.67
Accounts Receivable	<u>17,534.90</u>
Total Other Current Assets	355,229.06

TOTAL ASSETS \$ 1,600,860.50

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Other Current Liabilities

Due to State School Education	849,872.00
Due to Jackson School Districts	504,937.00
Due to Other Funds (NH & town)	10,996.41
Accounts Payable	7,186.44
Payroll Liabilities	2,683.36
Deferred Revenue	<u>13,999.64</u>
TOTAL LIABILITIES	\$1,389,674.82

Un-Designated Fund Balance 1,389,674.82
211,185.68
\$1,600,860.50

SUMMARY OF TAX LIEN ACCOUNTS

For Fiscal Year Ending December 31, 2003

		Prior Year Levies	
	2002	2001	2000
Unredeemed Liens		25,455.75	15,577.35
Liens Executed 2003	51,629.10		
Interest & Cost Coll.	1,143.61	797.62	4,232.81
TOTAL DEBITS	\$ 52,772.71	\$ 26,253.37	\$ 19,810.16
Remitted to Treasurer			
Redemptions	25,629.94	4,400.68	13,495.92
Interest & Cost Coll.	1,143.61	797.62	4,232.81
Adjust to Detail		0.29	
Abate. Unredeem. Taxes			408.78
Liens Deeded to Municipali	1,094.02	1,023.81	724.09
Unredeemed Liens Bal	24,905.14	20,030.97	948.56
TOTAL CREDITS	\$ 52,772.71	\$ 26,253.37	\$ 19,810.16

Respectfully Submitted,

William H. Botsford,
Tax Collector

TAX COLLECTORS REPORT

Summary of Tax Accounts

Fiscal Year Ending December 31, 2003

Uncollected Taxes Beg. Fiscal Year	<u>2003</u>	<u>2002</u>
Property Taxes		260,705.29
Taxes Committed this Year		
Property Taxes	2,840,116.85	
Land Use Change Taxes	2,500.00	
Yield Taxes	3,709.11	
Ovepayments		
Property Taxes	12,495.64	3,347.27
2002 adjust to detail		5.53
Interest Late Tax	1,900.20	7,197.32
TOTAL DEBITS	\$ 2,860,721.80	\$ 271,255.41
Remitted to treasurer:		
Property Taxes	2,555,120.74	262,954.09
Land Use Change Tax	2,500.00	
Yield Taxes	3,709.11	
Interest	1,900.20	7,197.32
Abatements Made		
Property Taxes	5,197.78	1104.00
Current Levy Deeded	484.00	
Uncollected Taxes at end of year		
Property Taxes	291,809.49	0
adjust to detail	0.48	
TOTAL CREDITS	\$ 2,860,721.80	\$ 271,255.41
William Botsford Tax Collector		

TREASURER'S REPORT **SUMMARY OF RECEIPTS**

GENERAL FUND

Received From:	
Tax Collector	\$ 2,883,217.04
Town Clerk	191,698.50
Federal Government	43,100.00
State Government	188,704.44
Refunds/Reimbursements	83,660.46
Other Sources	<u>811,634.70</u>
Total Receipts for 2003	4,202,015.14
Balance on Hand: January 1, 2003	<u>455,373.68</u>
	4,657,388.82
Paid out by Selectmen's orders	(-) <u>4,110,928.49</u>
Balance on Hand: December 31, 2003	\$ 546,460.33

ESCROW ACCOUNT

Balance on Hand January 1, 2003	\$ 10,557.78
Receipts	7,840.00
Interest	<u>81.90</u>
	\$ 18,479.68
Expenses	(-)4,392.50
2002 Interest to General Fund	(-) <u>87.54</u>
Balance on Hand December 31, 2003	\$ 13,999.64

MBIA INVESTMENT ACCOUNT

Balance on Hand January 1, 2003	\$ 467,110.40
Deposits	850,000.00
Interest	<u>2,690.66</u>
	\$ 1,319,801.06
Withdrawals	(-) <u>775,000.00</u>
Balance on Hand December 31, 2003	\$ 544,801.06

MBIA STATE AID RECONSTRUCTION ACCOUNT

Balance on Hand January 1, 2003	\$ 8,924.35
Deposits	2,000.00
Interest	<u>72.06</u>
Balance on hand December 31, 2003	10,996.41

REPURCHASE AGREEMENT

Balance on hand January 1, 2003	125,612.99
Interest	<u>3,498.23</u>
	129,111.22

DETAIL OF RECEIPTS

TAX COLLECTOR

2002	Property Taxes	262,954.09
2002	Interest	7,197.32
2003	Property Taxes	2,555,120.74
2003	Interest	1,900.20
2003	Yield Tax	3,709.11
2003	Land Use Change	2,500.00
	Bad Check Fee	10.00
	Alarm Fees	125.00
	Redemptions: Lien	43,526.54
	Cost	<u>6,174.04</u>
		\$2,883,217.04

TOWN CLERK

	Auto Registrations	188,565.50
	Certified Copies	345.00
	Dog Licenses	239.00
	Clerk Fees	1,977.00
	Filing Fees	9.00
	Marriage Licenses	532.00
	Miscellaneous	<u>31.00</u>
		\$191,698.50

FEDERAL GOVERNMENT

	Payment in Lieu of Taxes	\$ 43,100.00
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STATE GOVERNMENT

	Highway Block Grant	36,430.80
	Revenue Sharing	12,609.00
	Rooms and Meals Distribution	25,120.09
	Sidewalk Reimbursement	113,820.49
	Gas Tax Refund	687.06
	Fire Training	<u>37.00</u>
		188,704.44

REFUNDS AND REIMBURSEMENTS

Blue Cross & Blue Shield	24,080.85
Cemetery Payroll	8,857.40
Library Payroll	15,786.81
Transfer from Capital Reserves	22,604.86
Emergency Communication	1,014.54
Cemetery Reimbursement	11,200.00
Misc.	<u>116.00</u>
	\$83,660.46

OTHER SOURCES

Building Permits Fees	1,400.00
Income from Departments	14,528.02
Interest	349.07
Alarm Fees	3,125.00
Sale of Town Property	3,518.00
Zoning Books & Photo Copies	375.45
Septic System Fees	2,430.00
Transfers	775,000.00
Cable TV Franchise Fees	10,006.52
Miscellaneous	<u>902.64</u>
	\$ 811,634.70

Respectfully Submitted,

Ann J. McGraw, Treasurer

TOWN CLERKS REPORT

Automobile Permit Fees

Year	# of permits	Amount paid in permits
2003	115	11,992.50
2004	1249	171,836.00
2005	<u>13</u>	<u>4,737.00</u>
	1377	\$ 188,565.50
2005	1 Refunded	-179.00

Automobile Permit Fess	188,386.50
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Marriage License Fees Paid to State Treasurer (14 @ \$38.00)	532.00
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Certified Copy Fees Paid to State	345.00
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Filing Fees for Elections	9.00
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Dog License Fees	239.00
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Postage	1.00
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Returned Check Fees	30.00
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Clerk fees collected and paid to Town Treasurer (RSA 41:25 II)

Municipal Agent fees	\$1,094.50
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Auto permits and title filing	791.50
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Dog license fees	8.00
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Marriage License fees	28.00
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Certified Copy fees	43.00
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Notary fees (with Cert. Copies)	2.00
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Dredge & Fill Filing Fees	<u>10.00</u>
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	1,977.00
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Above automobile permit refund paid by Town check	<u>179.00</u>
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TOTAL RECEIPTS PAID TO THE TREASURER	\$191,698.50
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Respectfully Submitted,

William H. Botsford

Town Clerk

SUMMARY OF PAYMENTS

DETAIL I – GENERAL GOVERNMENT	204,540.33
DETAIL II – PROTECTION SERVICES	312,810.98
DETAIL III – HEALTH & SANITATION	116,968.83
DETAIL IV – HIGHWAYS & BRIDGES	274,653.36
DETAIL V – LIBRARY	25,030.91
DETAIL VI – PARKS & RECREATION	10,403.26
DETAIL VII – CEMETERIES	20,057.40
DETAIL VIII – UNCLASSIFIED	982,872.65
DETAIL IX – DEBT SERVICE	70,483.47
DETAIL X – PAYMENTS TO GOV. DIVISIONS	<u>2,094,276.00</u>
TOTAL EXPENDITURES FOR 2003	\$ 4,112,097.19
Cash on hand in General Fund: December 31, 2003	<u>455,373.68</u>
	\$ 4,567,470.87

DETAIL OF PAYMENTS

DETAIL I:

GENERAL GOVERNMENT

Town Officer's Salaries (Detail I-A)	23,621.18
Town Officer's Expenses (Detail I-B)	90,853.22
Elections & Registration Expenses	254.43
Maintenance of Town Buildings	25,601.26
Reappraisal, Revaluation and Tax Map Updates	40,996.99
Building Inspections	<u>23,213.25</u>
	\$ 204,540.33

DETAIL I-A:

GENERAL GOVERNMENT

Diane H. McClave (Selectmen)	3,500.00
Scott K. Hayes (Selectmen)	3,000.00
Richard Bennett (Selectmen)	3,000.00
Frank J. DiFruscio (Selectmen)	372.64
Ann J. McGraw (Treasurer)	1,200.00
William H. Botsford (Town Clerk & Tax Collector)	11,898.54
Frank J. Connolly (Auditor)	500.00
Carol Brown (Supervisor of checklist)	50.00
Mary Burack (Supervisor of checklist)	50.00
Margaret Kramp (Supervisor of checklist)	<u>50.00</u>
	\$ 23,621.18

DETAIL I-B:

GENERAL GOVERNMENT

Salaries

Tracey L. Mosston (Administrative Assistant)	27,888.25
Julie A. Maiorano (Assistant)	15,021.64
Yvette Levesque	3,480.66
Sarah Lipiatos	306.00

Town Office Expenses:

Supplies, Repairs, Parts & Equipment	9,656.38
Telephone	1,900.51
Selectmen's Expenses	900.00
Treasurers Expenses	354.66
Board of Adjustment Expenses	328.27
Town Clerk/Tax Collector Expenses	21,239.81
Association Dues	1,279.51
Town Report Printing Expenses	970.45
Miscellaneous Expenses	635.28
Utilities	2,842.29
Accounting Services	<u>4,049.51</u>
Total Town Officers Expenses	\$ 90,853.22

DETAIL II:

PROTECTION SERVICES

Police Department (Detail II-A)	94,329.28
Fire Department (Detail II-B)	69,622.45
Bartlett-Jackson Ambulance Service	-0-
Emergency Communications	2,162.92
North Country Council Dues	2,203.23
Jackson Planning Board Office Expenses	2,129.29
Jackson Planning Board Wages-Susan G. Way	1,105.50
Insurance General	22,666.45
Blue Cross & Blue Shield- Employee's	96,351.23
Blue Cross & Blue Shield- Retirees/Others	22,220.64
Civil Defense	19.99
Hydrant Services	<u>-0-</u>
	\$ 312,810.98

DETAIL II-A

PROTECTION SERVICES-POLICE

Salaries & Holiday Pay	
John B. Kelly (Police Chief)	44,377.26
Ted Colby (Police Sergeant)	34,797.33
Karl F. Meyers	2,070.00
Eric H. DeWitt	2,372.48

Police Department Expenses:

Gasoline/Oil	3,636.77
Repair & Replacement Parts	1,420.46
Supplies	2,518.73
Special Equipment	644.52
Telephone	<u>2,491.73</u>
Total Police Department Expenses	\$ 94,329.28

DETAIL II-B

PROTECTION SERVICES-FIRE

Fire Department Wages	
Gary Allen	2,100.00
Kevin Bennett	1,405.00
Peter M. Benson	860.00
Brad Boeringer	230.00
Mark Bryan	1,270.00
James Chichwak	140.00
Carrie Costello	440.00
Kenneth Crowther	2,390.00
Randy Davis	340.00
Robert Davis	70.00
Cyrus Dimock	460.00
Edward Dubie	8,751.00
John Edgerly	1,400.00
Benjamin English	1,040.00
Andy Grigel	205.00
Josh Hayes	105.00
Frederick J. Henry	1,355.00
Bruce Hill	880.00
Timothy Kelly	135.00
Windy Kelly	1,730.00
Gordon Lang	2,530.05
Michael Leyden	405.00
Chris Noyes	730.00
Anne Peterson	675.00

Richard Rayder	2,800.00
Philip Sieg	1,000.00
Kimberly Steward	2,084.00
Michael Weeder	<u>310.00</u>
	\$ 35,840.05
Fire Warden Expenses	
Miscellaneous Fire Warden Expenses	231.80
Forest Fire Training: Wages	
Peter Benson	57.31
Kenneth Crowther	98.99
Davis, Robert	98.99
Frederick Henry	57.31
Tim Kelly	49.56
Windy Kelly	49.56
Gordon Lang	115.90
Kimberly Steward	57.31
Weeder, Michael	<u>98.99</u>
	\$ 915.72
Fire Department Expenses:	
Gasoline/Diesel Fuel	422.25
Repair & Replacement Parts	2,947.04
Supplies	2,498.73
Special Equipment	11,831.95
Telephone	1,454.09
Heating Fuel	4,964.29
Electricity	1,273.61
Training Expenses	2,025.00
Testing Equipment	3,300.72
Contract Hire-Fire Inspector & Reports	
Gordon Lang	<u>2,149.00</u>
Total Fire Department Expenses	\$ 69,622.45

DETAIL III:

HEALTH & SANITATION

Health Related Social Services	
Carroll County Mental Health	716.00
White Mountain Community Health	2,365.00
Children Unlimited	800.00
Gibson Center	1,837.00
Community Action Program	1,000.00
Starting Point	<u>300.00</u>
	\$ 7,018.00

DETAIL III-A:

HEALTH & SANITATION

Solid Waste Disposal

Salaries & Wages

Jon Edgerly (Transfer Site Attendant) 24,175.84

Roger Clemons (Contract Hire) 543.38

David Moody (Contract Hire) 7,034.13

Solid Waste Expenses:

Bartlett-Jackson Operating Account* 2,111.24

(See details under Bartlett-Jackson Transfer Site Report)

Repair & Replacement Parts 582.53

North Conway Incinerator Service

Hauling and Rental Fee's 17,046.34

Sanco Tipping Fee's 58,457.37

Total Transfer Site Expenses \$ 109,950.83

DETAIL IV:

HIGHWAY'S & BRIDGES

Maintenance:

Street Lighting 7,135.59

Sidewalk Construction 10,040.14

State Aid Reconstruction 2,000.00

Street Signs 589.18

\$ 19,764.91

DETAIL IV-A:

HIGHWAY'S & BRIDGES

Salaries:

Arthur Fernald (Road Agent) 31,890.89

Edward Dubie (Road Crew) 28,433.50

Michael Clemons (Road Crew) 28,433.50

Raymond Hill (Road Crew) 26,806.68

Highway Department Expenses:

Gasoline & Diesel Fuel 12,757.50

Repair & Replacement Parts 34,800.55

Supplies 4,635.53

Special Equipment 2,384.98

Telephone 1,211.79

Heating Fuel 1,269.92

Electricity 735.13

Contract Hire-

Robert Tibbetts- mowing town property 1,700.00

Sand, Gravel & Rotten Rock 17,470.60

Road Salt	19,603.59
Miscellaneous	228.23
Repair & Resurface Town Roads	<u>42,526.06</u>
Total Highway Department Expenses	\$ 254,888.45

DETAIL V:

LIBRARY

Library Appropriation	10,000.00
Library Wages:	
Susan Dunker-Bendigo (Librarian)	8,970.00
Meredith Piotrow (Library Assistant)	3,313.33
Susan G. Way (Library Assistant)	1,477.58
Deborah Lyons-Papernik (Library Assistant)	<u>1,270.00</u>
	\$ 25,030.91

DETAIL VI:

RECREATION & PARKS

Electricity, Water, Flags, Repairs & Supplies	3,191.26
Bartlett Recreation Department	6,712.00
Eastern Slope Airport Authority	<u>500.00</u>
	\$ 10,403.26

DETAIL VII:

CEMETERIES

Cemetery Appropriation	11,200.00
Cemetery Wages:	
Ann P. Donnelly	<u>8,857.40</u>
	\$ 20,057.40

DETAIL VIII:

UNCLASSIFIED

Animal Control Officer	175.00
Legal Expenses	6,388.00
Employee's Social Security & Medicare Tax	23,924.90
New Hampshire Retirement System	12,001.69
Tax Liens Bought by Town	51,629.10
Tax Abatements, Refunds & Overpayments	15,868.10
Refunds on Auto Registrations	281.00
Funds spent to be reimbursed by Trustee's	22,604.86
Transfer to Investment Account (MBIA)	<u>850,000.00</u>
	\$ 982,872.65

DETAIL IX:

DEBT SERVICE

Long Term Note (Gray's Inn Property)	66,506.39
Interest on Note	<u>3,977.08</u>
	\$ 70,483.47

DETAIL X:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

Jackson School District (Detail X-A)	921,582.00
Jackson Water Precinct	151,049.00
State of New Hampshire (Detail X-B)	942,645.00
Trust Fund Accounts (Detail X-C)	<u>79,000.00</u>
	\$ 2,094,276.00

DETAIL X-A:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

Jackson School District	919,225.00
Bartlett-Jackson Cooperative Study	<u>2,357.00</u>
	\$ 921,582.00

DETAIL X-B:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

STATE OF NEW HAMPSHIRE

Carroll County Tax	244,605.00
Marriage License fees paid to state	418.00
Vital record search fees paid to state	258.00
State school education tax	<u>697,364.00</u>
	\$ 942,645.00

DETAIL X-C:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

TRUST FUND ACCOUNTS

Capital Reserve funds:

Highway Department Loader	5,000.00
Police Cruiser	5,000.00
Town Revaluation Fund	50,000.00

Expendable Trust funds:

Highway Equipment	10,000.00
Fire Department Equipment	5,000.00
Town Office Equipment/Supplies	2,000.00
Civil Defense/Emerg. Management Fund	<u>2,000.00</u>
	\$ 79,000.00

RECAPITULATION OF DETAILS

DETAIL I – GENERAL GOVERNMENT	204,540.33
DETAIL II – PROTECTION SERVICES	312,810.98
DETAIL III – HEALTH & SANITATION	116,968.83
DETAIL IV – HIGHWAYS & BRIDGES	274,653.36
DETAIL V – LIBRARY	25,030.91
DETAIL VI – PARKS & RECREATION	10,403.26
DETAIL VII – CEMETERIES	20,057.40
DETAIL VIII – UNCLASSIFIED	982,872.65
DETAIL IX – DEBT SERVICE	70,483.47
DETAIL X – PAYMENTS TO GOV. DIVISIONS	<u>2,094,276.00</u>
TOTAL EXPENDITURES FOR 2003	\$ 4,112,097.19
Cash on hand in General Fund: December 31, 2003	<u>455,373.68</u>
	\$ 4,567,470.87

Respectfully Submitted,

Tracey L. Mosston
Administrative Assistant
To the Board of Selectmen

TRUSTEES OF JACKSON CEMETERIES

FINANCIAL REPORT

Cash on Hand: January 1, 2003	1,825.33
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RECEIPTS:

Trust Funds	11,200.00
Lot Assignments	<u>1,400.00</u>
Total Receipts	\$ 14,425.33

EXPENSES:

Village Cemetery

Salary - Ann P. Donnelly	8,888.20
Repairs and Supplies	538.08
Jackson Water Precinct	53.34
Landscaping	1,803.97
New Mower & Service	2,307.71
Contract Work	<u>224.50</u>
	\$ 13,815.80

Dundee Cemetery

Contract Mowing	484.00
Total Expenses Dundee & Village Cemeteries	\$ 14,299.80
Cash on Hand: December 31, 2003	<u>125.53</u>
	\$ 14,425.33

PROPOSED BUDGET FOR 2004

RECEIPTS:

Cemetery Trust Funds	15,000.00
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EXPENSES:

Village Cemetery

Salary	9,500.00
Repairs and Supplies	550.00
Jackson Water Precinct	100.00
Landscaping	2,000.00
Contract Work	300.00
Gravestone Repair	250.00
Fence Painting	<u>1,750.00</u>
	\$ 14,450.00

Dundee Cemetery

Contract Mowing	550.00
Total Expenses Dundee & Village Cemetery	\$ 15,000.00

JACKSON CONSERVATION COMMISSION

TREASURER'S REPORT

GENERAL FUND:

Balance on Hand January 1, 2003	\$ 2,903.82
Interest	<u>24.33</u>
	2,928.15
Operational Expenses	(-) <u>24.00</u>
Balance on Hand December 31, 2003	2,904.15

LAND PURCHASE ACCOUNT

Balance on Hand January 1, 2003	\$ 4,073.20
Interest	<u>49.55</u>
Balance on Hand December 31, 2003	4,122.75

CONSERVATION TRUST FUNDS

Balance on Hand January 1, 2003	\$11,585.69
Interest	<u>134.61</u>
Balance on Hand December 31, 2003	\$11,720.30

Respectfully submitted,

Ann J. McGraw, Treasurer

JACKSON PUBLIC LIBRARY BUDGET

	2003	2004
<u>REVENUE:</u>	<u>ACTUAL</u>	<u>BUDGET</u>
Town	10,000.00	12,000.00
Trust Funds	8,080.00	5,180.00
Jackson Grammar School	1,000.00	3,000.00
Klay Bequest Funds	0	2,400.00
Friends of the Library	3,558.00	2,000.00
Bequests	20,000.00	0
Gifts	82.00	250.00
Book Sale	1,070.00	1,000.00
Postcards	15.00	15.00
Copies	125.00	100.00
Non Resident Fees	90.00	75.00
Miscellaneous Income	-0-	100.00
Bank Interest	<u>10.00</u>	<u>10.00</u>
TOTAL REVENUE	44,030.00	26,130.00
 <u>EXPENSES:</u>		
Payroll-Town Tues., Thurs, Sat	16,987.00	14,770.00
Payroll-Town Wed		2,430.00
Payroll-School		3,000.00
Books-Adult	2,630.00	2,500.00
Books-Children	1,996.00	1,750.00
Books-A/V	239.00	250.00
Electricity	669.00	700.00
Heating	1,729.00	1,700.00
Fire Alarm	240.00	240.00
Custodial	616.00	600.00
Telephone	374.00	400.00
General Supplies	709.00	700.00
Dues & Meetings	332.00	350.00
Computer Expenses	210.00	250.00
Internet Access	-0-	-0-
Miscellaneous	125.00	200.00
Automation	<u>2,411.00</u>	<u>-0-</u>
TOTAL	<u>\$ 29,267.00</u>	<u>\$ 29,840.00</u>
Net Surplus/Deficit	14,763.00	-3,710.00
Back out Klay bequest	(20,000.00)	
Operating Deficit	(5,237.00)	

Operating Cash Reconciliation

Cash balance at 12/31/02	6,858.00
Operating deficit	(5,237.00)
Accrued 2002 trust income	<u>5,360.00</u>
Cash Balance at 12/31/03	6,981.00

Restricted Funds

March Fund

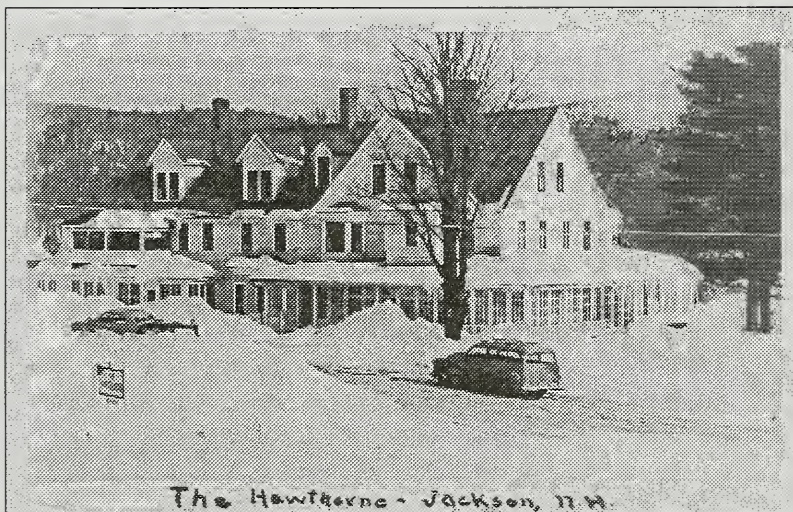
Beginning Balance	43,793.00
Transfer to Operating Acct.	(3,000.00)
Interest	<u>344.00</u>
Ending Balance	41,137.00

Smith Fund

Beginning Balance	13,643.00
Interest	<u>110.00</u>
Ending Balance	13,753.00

Smith Fund

Beginning Balance	872.00
Interest	<u>8.00</u>
Ending Balance	880.00



BARTLETT - JACKSON AMBULANCE SERVICE

Budget	2004 Proposed
Expenses:	
Auto	1,000.00
Bank Charges	200.00
Bookkeeping	3,000.00
Insurance	5,000.00
Office	600.00
Payroll	38,000.00
Radio	7,500.00
O2 Tank Rental	200.00
Repairs	500.00
Supplies	6,000.00
Telephone	800.00
Training	<u>3,000.00</u>
Total Budget	\$65,800.00

Balance Operating Acct.	13,786.94
Anticipated Revenue	<u>55,000.00</u>
	68,786.94

Donation Account	
Beginning Balance	11,689.10
Donations	895.00
Interest	<u>71.30</u>
Ending Balance	\$12,655.40
Expenses	
Return to Oper Acct.	<u>3,000.00</u>
Balance	\$9,655.40

CD	
Beginning Balance	4,341.44
Interest	<u>46.02</u>
Ending Balance	\$4,387.46

BARTLETT-JACKSON TRANSFER STATION

OPERATING ACCOUNT

Beginning Balance: January 1, 2003	\$ 1,577.34
Deposits	<u>22,645.44</u>
Sub-Total	24,222.78
Less Expenses	<u>21,151.00</u>
Balance on hand: December 31, 2003	\$ 3,071.78

EXPENSES- OPERATING ACCOUNT

AT & T	257.75
B-B Chain	404.85
Chappell Tractor, tractor parts	299.99
Roger Clemons, loading mattresses	72.00
Conway Truck, roll off truck, shaft, valves, etc.	878.56
A. Eastman & Son, dozer	590.00
Frechette Tire, tire & repairs	704.00
Lucy Lumber, misc. bldg. & equip.	
supplies	225.79
New Hampshire Environmental Services, waste fees	73.78
New Hampshire Electric	3,242.63
North Conway Incinerator Service, haul off	9,110.16
Northeast Resource Recover Assoc. tire removal	2,148.30
Postmaster, stamps	37.00
Jonathan Taylor Electrical Contracting, garage lights rep.	357.44
Tim's Garage, equipment repairs	280.00
United Industrial Services, drum waste treatments	1,536.08
Verizon	369.68
Viking Office Products, checks	131.46
White Mountain Auto, equipment maintenance	<u>431.53</u>
Total	\$ 21,151.00

INCOME FOR OPERATING ACCOUNT

Bartlett's Share	3,500.00
Jackson's Share	1,500.00
Bartlett collected for tires/matt/refr/furn/etc.	10,449.00
Jackson collected for tires/matt/refr/etc.	2,978.00
North Conway Incinerator, cans	3,507.36
George Abbott, steel	511.08
Chapman Scrap Metal, copper	<u>200.00</u>
Total	\$22,645.44

Respectfully Submitted,

Brenda Bowley, Bookkeeper

SUMMARY OF VALUATION

VALUATION LAND

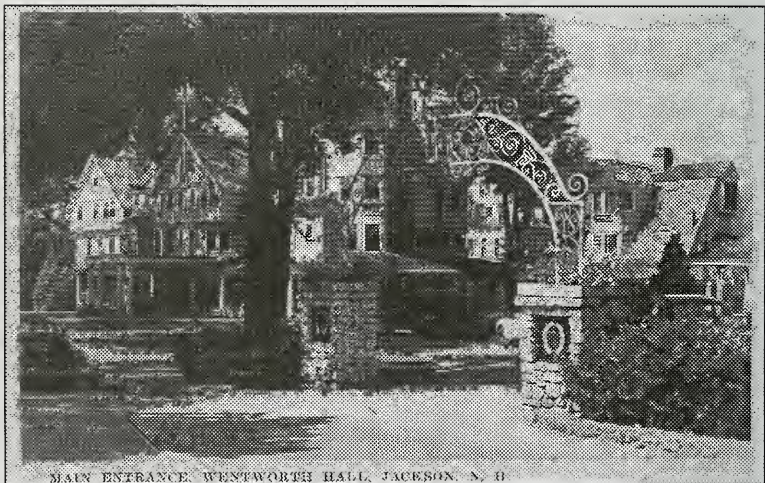
Current Use Lane (At Current Use Values	381,141.00
Residential	70,725,652.00
Commercial	<u>7,519,750.00</u>
TOTAL	\$78,626,543.00

BUILDINGS

Residential	63,028,850.00
Manufactured Housing/Trailers	28,400.00
Commercial	<u>12,846,400.00</u>
TOTAL	\$75,903,650.00

<u>PUBLIC UTILITIES</u>	\$1,484,670.00
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TOTAL VAL. BEFORE EXEMPTIONS	156,014,863.00
LESS: ELDERLY EXEMPTIONS	(-) 70,000.00
LESS: BLIND EXEMPTION	(-) 25,000.00
LESS: PUBLIC UTILITES	(-) <u>1,484,670.00</u>
NET VALUTAION ON WHICH	\$154,435,193.00
TAX RATE IS COMPUTED	



SCHEDULE OF TOWN PROPERTY

As of December 31, 2003:

Town Hall Land and Buildings	160,000.00
Town Hall Furniture and Equipment	1,000.00
Town Office Building	165,000.00
Office, Furniture and Equipment	25,000.00
Police Department, Equipment	40,500.00
Library, Building Only	104,000.00
Library, Furniture and Equipment	70,000.00
Fire Department, Equipment	295,000.00
Highway/Fire Department, Land and Buildings	150,000.00
Highway Department, Equipment	337,000.00
Highway Department, Supplies	35,000.00
Ambulance (Jackson's Share of Capital Costs)	30,750.00
Ambulance, Equipment and Supplies	14,500.00
Communications Building Tyrol	3,000.00
Communications Equipment	12,000.00
Parks, Commons and Playgrounds, Field House	278,000.00
School, Land and Buildings	453,100.00
All other Property and Equipment:	1,019,973.00
Prospect Farm, Land Only	194,350.00
Profile Rock, Land Only	4,800.00
Former Transfer Site, Meloon Road	10,650.00
Bartlett Jackson joint Land only	197,350.00
Transfer Site Equipment, Buildings and Improvements.	135,873.00
Gray's Inn Property, Land and Garage	469,700.00
Highlands Road, Land Only	<u>7,250.00</u>
	1,019,973.00

\$4,213,796.00

2003 TRUST FUNDS REPORT

2003 TRUST FUNDS REPORT													
Date Creat.	Name of Trust Fund	Fund Purpose	How Invested	Total Beginning Balance	Principal			Income			Total Grand Total Principal + Income		
					New Funds and / or Additions	Cash +/- on Secur.	With- draw.	End Balance	Begin Balance	Income		Expended	End Balance
<u>Cemetery Funds</u>													
1928/96	Jackson Cemetery/New Plots	Cemetery	PDIP/BCB	35892.71	0.00	0.00	0.00	35892.71	4023.57	1113.47	1200.00	3937.04	39820.75
1971	Otto Johnson	"	"	300.00	0.00	0.00	0.00	300.00	209.98	10.58	0.00	220.56	520.56
1918	Avery Hall	"	"	600.00	0.00	0.00	0.00	600.00	709.25	23.67	0.00	732.92	1332.92
1943	Marcia E. Gale	"	"	1000.00	0.00	0.00	0.00	1000.00	1085.65	39.38	0.00	1125.03	2125.03
1968	L.V. Pinnan	"	"	2000.00	0.00	0.00	0.00	2000.00	1898.45	75.80	0.00	1974.25	3974.25
1971	K.T. Shippen	"	"	600.00	0.00	0.00	0.00	600.00	1100.43	27.34	0.00	1127.77	1727.77
1991	Clifton Smith	"	"	77905.51	0.00	0.00	0.00	77905.51	6504.91	2426.71	5000.00	3931.62	81837.13
1930	G.A.Wentworth	"	"	20000.00	0.00	0.00	0.00	20000.00	7112.97	620.44	0.00	7733.41	27733.41
1997	Joseph Trickey	"	"	1000.00	0.00	0.00	0.00	1000.00	98.32	30.22	0.00	128.54	1128.54
1997	March Family	"	"	1004.80	0.00	0.00	0.00	1004.80	95.96	30.37	0.00	126.33	1131.13
1997	March Memory Cem.	"	"	96400.00	0.00	0.00	0.00	96400.00	12423.33	2986.59	5000.00	10409.92	106809.92
Total Cemetery				242703.02	0.00	0.00	0.00	236703.02	35562.82	7384.57	11200.00	31447.39	268150.41
<u>Miscellaneous Trust Funds</u>													
1930	G.A.Wentworth School & Library	School Library	PDIP/BCB	10000.00	0.00	0.00	0.00	10000.00	2495.04	321.51	0.00	2816.55	12816.55
1930	G.A.Wentworth Wildcat/Jackson Falls	Land Care	"	10000.00	0.00	0.00	0.00	10000.00	24927.29	941.98	723.97	25145.30	35145.30
1960	Baker Prospect Farm	Land Care	"	14664.72	0.00	0.00	0.00	14664.72	56067.46	1888.72	6890.00	51066.18	65730.90
1982	Giss Memorial Library	Books	"	895.00	0.00	0.00	0.00	895.00	6.26	25.52	31.78	0.00	895.00
1992	C-Smith Library	Library	"	76258.55	0.00	0.00	0.00	76258.55	564.83	2303.50	2868.33	0.00	76258.55
1997	March Memorial Library	Library	"	280214.40	0.00	0.00	0.00	280214.40	2075.47	8464.31	10539.78	0.00	280214.40
1936	School & Gospel	Sch/Chrch	"	566.74	0.00	0.00	0.00	566.74	419.36	24.47	0.00	443.83	1010.57
1935	Dr.Dudley Williams	Poor	"	2500.00	0.00	0.00	0.00	2500.00	2656.20	154.60	0.00	2810.80	5310.80
2000	Olive Godfrey	"	PDIP	3325.35	0.00	0.00	0.00	3325.35	369.11	29.93	0.00	399.04	3724.39
2000	Jackson Falls Burm	"	PDIP	2717.91	0.00	0.00	0.00	2717.91	224.16	23.50	0.00	247.66	2965.57
Total Miscellaneous Trust Funds				40142.62	0.00	0.00	0.00	40142.62	83905.18	14178.04	21053.86	82929.36	484072.03

2003 TRUST FUNDS REPORT

2003 TRUST FUNDS REPORT													
Date / Creat.	Name of Trust Fund	Fund Purpose	How Invested	Total		Principal			Income			Grand Total Principal + Income	
				Beginning Balance	New Funds and / or Additions	Cash +/- on Secur.	With- draw.	End Balance	Begin Balance	Income	Expended		End Balance
<u>Capital Reserve Funds</u>													
1986	New Ambulance	Ambulance	PDIP	31000.00	0.00	0.00	0.00	31000.00	-10642.44	130.88	7000.00	-17511.56	13488.44
1993	Town Revaluation	Reval.	"	55000.00	50000.00	0.00	0.00	105000.00	2838.12	467.17	0.00	3305.29	108905.29
1995	Solid Waste (balloon)	Capping	PDIP/BCB	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1997	Police Cruiser	Cruiser	PDIP	10000.00	5000.00	0.00	0.00	15000.00	75.93	81.49	0.00	157.42	15157.42
1990	Water Precinct Distribution	Dist/Syst	"	44885.03	0.00	0.00	0.00	44885.03	10222.23	445.22	0.00	10667.45	55552.48
1988	School Bus	New Bus	"	70789.75	15000.00	0.00	0.00	85789.75	-18350.16	536.25	0.00	-17813.91	67975.84
1987	School Special Educ.	Sp /Ed	"	40000.00	0.00	0.00	0.00	40000.00	28255.27	551.45	0.00	28806.72	68806.72
1995	School Tech.	Tech.	"	9283.52	0.00	0.00	0.00	9283.52	-3845.74	38.08	1975.90	-5783.56	3499.96
1997	School Tuition	Tuition	"	64548.43	0.00	0.00	0.00	64548.43	-11843.83	307.79	15000.00	-26536.04	38012.59
1997	Fire Department	Truck	PDIP/BCB	102000.00	0.00	0.00	0.00	102000.00	3915.76	1853.38	25000.00	3269.14	105269.14
2000	Highway Dept.	Loader	"	25000.00	5000.00	0.00	0.00	30000.00	802.91	663.50	0.00	1466.41	31466.41
2002	Highway Truck	Truck	PDIP	25000.00	0.00	0.00	0.00	25000.00	0.00	187.39	0.00	187.39	25187.39
2002	Solid Waste (new)	Capping	PDIP/BCB	41711.04	0.00	0.00	0.00	41711.04	799.51	1266.02	0.00	2065.53	43776.57

Total Capital Reserve Funds

Expendable Trust Funds

1995	Transfer Site	Improv./Recyc	PDIP/BCB	34631.75	0.00	0.00	0.00	34631.75	4282.92	1165.63	0.00	5448.55	40080.30
1995	Civil Defense	911	PDIP	1965.78	2000.00	0.00	0.00	3965.78	588.15	19.93	246.24	361.84	4327.62
1996	Highway Equipment	Rep./purch	"	96256.75	10000.00	0.00	0.00	106256.75	-91338.03	28.84	2500.00	-95809.19	10447.56
1996	Bridge Repair	Maint.	"	2803.80	0.00	0.00	0.00	2803.80	1228.23	32.44	94.72	1165.95	3969.75
1996	School Building	Maint.	"	6223.00	15000.00	0.00	0.00	75223.00	5143.30	640.71	0.00	5784.01	81007.01
2002	Fire Dept. Equipment	Equipment	PDIP	10000.00	5000.00	0.00	0.00	10000.00	-6959.15	13.11	2139.93	-9085.97	914.03
2002	Town Office Equipment	"	PDIP	2000.00	2000.00	0.00	0.00	4000.00	11.95	13.42	510.00	-484.63	3515.37

Total Expendable Trust Funds

Grand Total:

1364944.54	109000.00	0.00	0.00	1473944.54	36105.37	30005.31	64220.65	4037.59	1477982.13
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AUDITOR'S CERTIFICATE

The undersigned, auditor of the Town of Jackson, New Hampshire, does hereby certify that he has examined the accounts, books, vouchers, statements and other financial records of the town and its various officers.

Auditor found the accounts, books, vouchers, statements and other financial records of said town and its officers to be true and accurate in all other respects.

Respectfully submitted,

Frank J. Connolly, Jr.
Auditor
January 26, 2004

TRUSTEES OF CEMETERIES ANNUAL REPORT

The Village Cemetery continues to reap compliments thanks to the dedicated efforts of Pat Donnelly, this year with the aid of a new mower. Floribunda maintains a spectacular display of flowers at the entrance to the Village Cemetery, and Dean Davis keeps the secluded expanse of Dundee Cemetery well groomed.

Fourteen plots were assigned this year, all in the Village Cemetery. The cost for perpetual care remains at \$100 per plot in both cemeteries.

This year we welcomed new trustee Lee Phillips, who has brought us into the 21st century and entered all of the Village Cemetery records onto a computer spreadsheet. After a bit more work, we hope to make this information available online through the Jackson website and, eventually, information for the Dundee Cemetery as well.

Respectfully Submitted,

Alicia M. Hawkes
Barbara Theriault
Lee Phillips

SELECTMEN'S REPORT

As noted in our 2003 report, "While the national economy may be sluggish, it has not been apparent in the Jackson real estate market." The town continues to grow. Over 50 building permits for new structures and renovations were issued this year. The Snowflake Inn, the Red Fox and the new Inn at Thom Hill opened their doors this year. The population continues to grow with 775 names on the voter checklist. The town will conduct a complete revaluation this year encompassing a full list and measure of every parcel and structure in town. The last full revaluation was conducted in 1990. Property owners will be notified by mail of their 2004 assessed valuation. The escalating values have resulted in our current ratio of 57%. The New Hampshire Department of Revenue Administration requires that our assessed valuation range between 90% and 110%. Because of that requirement, we are proposing a cyclic revaluation with 20% of the town done each year so that at the end of the five year review period we will be more current and better prepared for the Department of Revenue Administration five year review program.

E911 has been implemented and every road whether public or private with two or more buildings has been named and house numbers assigned. As the town grows there is increasing tonnage at the Transfer Site. Tipping fees have been increased and there is concern about the life of the disposal site in Bethlehem. Plans are being formulated for improvements to the Transfer Site in cooperation with the Town of Bartlett.

The Capital Improvements Plan (CIP) has been organized under the leadership of Willis Kelley. A long range plan for the town is imperative as we look ahead to such needs as an adequate town garage, additional space for the fire department equipment, replacement of municipal vehicles and heavy equipment and the status of town owned buildings. 2003 was the final year of our indebtedness for the purchase of Gray's Inn property which was certainly a landmark in the town's long range planning process and a wonderful tribute to the vision of the town meeting that authorized the addition of 32 acres of municipal property. It is eminently appropriate that the rehabilitation of our historic covered bridge has begun, dramatizing our bicentennial theme of bridging the centuries.

The well being of our community is assured and protected by the faithful service our town employees in the Highway Department, Police Department, Town Offices, Transfer Site, and the volunteer members of the Jackson Fire Department. The devoted and concerned participation of our volunteer Planning Board, Zoning Board of Adjustment, Conservation Commission, the Trustees, Supervisors, Town Officers and Communications Committee bespeak the generous gifts of time and expertise that strengthen our community. Our gratitude to you all.

Respectfully Submitted,

Diane H. McClave

Scott K. Hayes

Richard A. Bennett

JACKSON TOWN OFFICE

It has been another very busy year for the Town Office. We have completed the E911 addressing system; the work has begun on the revaluation project and is expected to be completed this coming fall. Due to the implementation of this, a new tax system will be installed which we expect to be up and running by late spring.

Yvette Levesque has joined us at the town office. She has been an invaluable addition and has helped us with our increased workload.

We would like to thank the selectmen for their support throughout this past year.

Another major project that has been completed by our office was changing the office filing system from owner's names to map and lot numbers. We could not have completed this project without the additional help of our valuable employee Jordan Mosston.

Tracy Mosston
Julie Maiorano



ROAD AGENT'S REPORT

The winter of 2003 was normal and the highway department was kept busy plowing, sanding, maintaining the skating rink, and thawing culverts.

With the arrival of spring the road crew started repairing roads damaged from the winter. A great deal of time was spent cleaning culverts, cold patching, grading roads, and hauling gravel.

We gave some special attention to some roads in town. Green Hill Road and Thorn Mountain Road were shimmed with hot top. Dinsmore Road, Wilson Road, Sugar Hill Lane, the upper section of Thorn Mountain Road and Alpine Drive were sealed with tar. There were 4 culverts that were replaced.

Along with road maintenance the road crew spent time maintaining the look of the town by making sure the grass was mowed weekly and flags were replaced when required. Another important improvement the highway department worked on for the town was the parking that was created at the top of the falls. This additional parking was needed and is enjoyed by residents and visitors.

This past year the town purchased a road rack which was very helpful to the highway department.

This year the highway department is proposing to replace a truck and loader. Both of these pieces of equipment had many repairs this past year and in order to better serve the town, we feel it would be an advisable purchase.

Respectfully Submitted

Arthur Fernald
Road Agent

JACKSON POLICE DEPARTMENT

In 2003, the Police Department again worked towards maintaining a low crime rate. Over all, we experienced the same level of crime as last year. However, there was a decrease in burglaries. In 2002, we had 14 reported burglaries. Most of these were committed during the early part of summer primarily involving local businesses. In 2003, that number was reduced to 9 with only a few involving local establishments. We attribute this decrease in activity to the visible night patrol as most burglaries happen during the late night hours.

In December of 2003, Sergeant Karl Myers became the newest member of the department. Karl replaced Ted Colby who left us in November to pursue his career in law enforcement elsewhere. We would like to wish Ted all the best in the future. Karl is a New Hampshire certified full time police officer with several years of experience. He has achieved numerous training certificates throughout his career and has continued to advance his knowledge in police work. We are hoping that Karl remains with us for years to come.

This year we are hoping to find a part-time officer to join the force. The 2004 police budget does allow for a part-time member. Our goal is to have someone on board by the end of April. If we are successful in locating the right candidate, we would be able to provide more patrol coverage throughout the entire year.

We are looking forward to 2004 and as always we are confident that we can maintain a low crime rate. We thank the community of Jackson and the Board of Selectmen for their support. We would also like to thank the town departments for their willingness to assist us throughout the year.

Respectfully submitted,

John B. Kelly
Chief of Police

2003 POLICE ACTIVITY REPORT

911 Hang Up	29
Abandoned Motor Vehicle	3
Administrative	52
Alarm Activation	174
Arrest Warrant	2
Arrest Civil	10
Arrest w/o Warrant	9
Assault	5

Assist Citizen	33
Assist Other Agency	44
Assist Motorist	22
Burglary	9
Building Checks	319
Criminal Mischief	19
Criminal Threatening	8
Criminal Trespass	6
Civil Standby	4
Disturbance	13
Disabled Motor Vehicle	9
Domestic Animal Complaint	38
Domestic Disturbance	11
New Hampshire Fish & Game Assist	7
Illegal Camping	4
Juvenile Complaint	13
Medical Emergency	84
Missing Person	6
Motor Vehicle Accident	61
Motor Vehicle Complaint	17
Motor Vehicle Record Check	127
Motor Vehicle Stops	211
Harassing Phone Calls	15
Found/Lost Property	12
Recovered Stolen Property	14
Serve Restraining Order	6
Road Hazard	19
Sexual Offense	2
Suspicious Information	16
Suspicious Activity	22
Suspicious Vehicles	18
Transport Adult	24
Transport Juvenile	14
Theft from Vehicle	9
Theft	13
Theft of Service	2
Unwanted Person	8
Violation of Restraining Order	1
Welfare Check	19

JACKSON FIRE DEPARTMENT

The 911 numbering system took effect in July. House numbers must be seen and readable from the street in both directions. Numbers must be reflective and 2 ½ inches by 3 inches high minimum. Street signs must be seen in both directions.

In 2003 we had two members who became fire fighter I, one member who became fire fighter II and several members who took special courses at a total of 630 hours. This was voluntary time.

The new truck should be delivered some time in April.

Please check your smoke and co detector's batteries.

If anyone would like to join the Jackson Fire Department, please contact Chief Edward Dubie at 383-4090 or come to one of our meetings held on the second and fourth Tuesday of each month at 6:30 P.M. at the fire station. A desire to help your community is all that is required to join. Training will follow later.

I would like to thank the people of Jackson, the selectmen, and the members of the Jackson Fire Department for their support throughout the year 2003.

The Jackson Fire Department responded to 106 calls in 2003. They were as follows:

Jackson Fire Department Calls 2003

2	Structural fires-in town	2	Rescue carry outs
1	Structural fire-out of town	5	Trees on wires
22	Vehicle Accidents-in town	2	Vehicle fires
2	Oil spills	1	Propane leak
7	Smoke investigations	6	CO Alarms
51	Fire Alarms	2	Service Calls
1	Forest fire in town	1	Chimney fire
1	Forest fire out of town		

Total 106 calls

Respectfully submitted,

Edward Dubie
Fire Chief

LIBRARY TRUSTEES REPORT

The Jackson Public Library had another banner year. Patron visits increased with both child and adult visits up. Circulation increased and use of the two computers available to the public was up 75%.

The long-range goal of total computerization of the card catalogue and patron circulation was realized in March. Many volunteers put in hundreds of hours to get the job done in three months. Volunteers also staffed the library at time assisted in the maintenance of our building and garden and helped with other organizational chores.

A new children's librarian joined our staff this year. We welcome Meredith Piotrow and are very pleased with the excellent job she is doing. Meredith instructs the school programs which are held at the library bi-weekly as part of the school curriculum.

A generous bequest from Suzanne Klay has enabled the Library to open on Wednesdays from 11:00 to 2:00. Before opening to the public on Wednesdays, Meredith leads a story hour for pre-schoolers that has been well attended.

The Friends of the Jackson Library provided another gift to our programs from the proceeds of their Memorial Day book sale in the town hall. Their literary luncheon held in November at the Red Fox Pub was attended by more than 80 people. Lisa Gardner, Jackson resident and prolific author of detective fiction, was the speaker. The increase in library usage for materials and services is very gratifying. At the same time, it points out our serious needs and weaknesses – a lack of water and plumbing, lack of space for people materials and programs. We are now looking closely at all facets of our operation, with the help of town planning groups to find ways to improve our situation.

Meanwhile, there are new books, tapes and movies awaiting you in the library. A monthly reading group is open to all. Pre-schoolers are invited to our story hour Wednesday mornings. A summer reading program for children is already being planned. Please drop by and see what is available.

Library Hours

Tuesday 11:00 - 6:00

Wednesday 11:00 – 2:00

Thursday 11:00 - 6:00

Saturday 10:00 - 1:00

Respectfully submitted,

Lynn Stevens, President,

Pam Smilie, Secretary

Leslie Schomaker, Treasurer

JACKSON CONSERVATION COMMISSION

New Hampshire conservation commissions were established for advancing the proper utilization and protection of a town's natural resources (N.H. RSA 36-A). A Conservation commission is the only local board specifically charged with protecting the natural resources of a township and provides a focal point for environmental concerns.

JCC Advisory Role: During 2003, the JCC remained active in its primary role of providing advice to the Board of Selectmen, the Zoning Board of Adjustment, and the Planning Board regarding various natural resource related matters of Town concern.

Wildcat River: In the Spring of 2003, the Selectmen, the U.S. Forest Service, and the State Department of Environmental Services signed a Memorandum of Understanding to implement Public Law 100-554, which designated the Wildcat River and its tributaries components of the National Wild and Scenic River System. Working with the Selectmen, the Conservation Commission formed a Wildcat River Advisory Group to help the Selectmen and other community groups to implement the Memorandum of Understanding.

Voluntary River Monitoring Program: The Commission joined the State Department of Environmental Services' Voluntary River Monitoring Program. Commission members and a group of volunteer citizens took about 50 water samples from the Great Brook, Wildcat and Ellis Rivers during June through October. These were tested by the volunteers and the results submitted to the State. A report of the results is available from the Conservation Commission.

Invasive Plant Species: The Commission published two pieces on invasive plant species in Jackson warning residents about the plants and their impact on the environment. The plants covered were Purple Loosestrife and Japanese Knotweed.

N.H. Wetland Dredge and Fill Permit Application Review: The primary intent of the N.H. wetland permitting process is to see that various forms of site work and alteration undertaken occur with the least short and long-term impact to watersheds and associated wetlands. In Jackson, maintenance of watershed quality is of increasing concern especially as development takes to higher and steeper ground. The permitting process relies heavily on voluntary compliance and citizens are urged to plan ahead and seek required permits prior to undertaking a project.

During 2003, the Jackson Conservation Commission reviewed several N.H. Wetland Dredge and Fill permits that typically involved work of low wetland impact. The JCC also consulted with the N.H. Department of Environmental Services (NHDES) Wetlands Bureau and Water Division in monitoring work

related to the development impacts on and adjacent to land held under conservation easement by the Town of Jackson located on Jackson Highlands and on erosion issues along the Wildcat at the fire pond.

N.H. Association of Conservation Commissions (NHACC): In 2003, the JCC renewed its membership to the NHACC. The NHACC provides numerous avenues of information and support for areas of common interest to conservation commissions throughout New Hampshire.

Web site: The Conservation Commission posted materials about the Wildcat River, invasive plant species, scenic roads, GIS maps of Jackson, and conservation easements to its pages on the jacksonvillage.net web site.

Please address comments and questions to: JCC, P.O. Box 84, Jackson, N.H. 03846.

Respectfully submitted,

Phil Davies
Chairman

Commission members (term expires)
Phil Davies, Chairman (2005)
Wink Lees, Vice Chairman (2004)
Steve Piotrow, Secretary (2006)
Bea Davis (2004)
Ray Abbott (2004)
Mary Howe (2005)
Dan Dinsmore (2006)

JACKSON PLANNING BOARD ANNUAL REPORT

2003 was a busy and productive year for the Jackson Planning Board. At the 2003 Town Meeting, voters, by better than a 4 to 1 average, approved proposed ordinance changes (primarily building height, driveway safety, and wording clarification) recommended by the Board. In August, the Board completed its multi-year effort of updating and revising the Master Plan, and made 250 copies of it available to interested residents. In November, the Board approved new Subdivision Regulations to (1) set a realistic fee schedule to cover actual costs, and (2) coordinate well with the Zoning Ordinance. Also in November, the Board initiated a subcommittee, chaired by Bill Kelley, which will examine needs and projected costs for Town departments and services, and prepare a Capital Improvements Program.

In December, the Board decided to propose for a vote at the 2004 Town Meeting changes to three sections of the Zoning Ordinance. These changes will be posted in prominent locations through the 2004 Town Meeting date and will be available at the Town Offices building. All Planning Board documents are available at www.JacksonVillage.net, and have been distributed through the ENews to subscribers; hard copies continue to be available at the Town Offices building. Board members also decided to make "housekeeping changes" to the soils section of the Zoning Ordinance as authorized at the 2003 Town Meeting and as proposed by the Department of Environmental Services.

Although many people came before the Board with requests for information on planning requirements or applications, only a few proposals progressed to the stage of formal application. Board members approved three Boundary Line Adjustments, and recommended for the Selectmen's approval a wireless communication installation on Black Mountain.

Board members decided to initiate a citizens' committee in 2004 to review the Zoning Ordinance in order to select desirable changes for Planning Board review; committee members will review ordinances of other towns with similar issues as part of their work.

Planning Board members and alternates are appointed by the Selectmen; term of service is three years. Present Planning Board members represent a wide variety of Town interests and concerns; they work well together to reach consensus on matters that are determined to be beneficial to the Town. Dick Bennett, Selectmen's representative, helps to foster a spirit of consensus building.

Respectfully submitted,
Betsey Harding, Chairman

2004 Planning Board Members (maximum = 7)

Richard Bennett

J. Brooks Dodge

Betsey Harding

Willis Kelley

Sarah Kimball

Ira Lynn

Stephen Weeder

Term ExpiresNA – Selectmen's
Representative

2006

2006

2005

2005

2005

2004

2004 Planning Board Alternates (maximum = 5)

John Fichera

David Urey

2006

2007

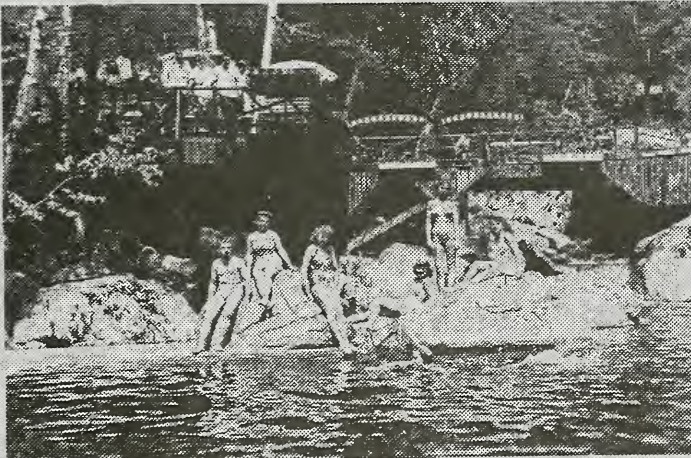
JACKSON E-NEWS

Information about events, activities and town government in Jackson is available electronically on the Web site (jacksonvillage.net) and through the Jackson E-News (e-mail to Enews@ncia.net to subscribe). These two services are non-profit and provided by resident volunteers using money from donations. They are not official town services, nor do they use any tax dollars.

Joan Davies

Helene Matesky

Web mistresses for Jackson Villge.net



SWIMMING POOL, WENTWORTH HALL, JACKSON, N. H.

REPORT OF THE TOWN FOREST FIRE WARDEN & STATE FOREST RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wild- land fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information.

Permits are available from Gordon W. Lang Warden, Edward Dubie Deputy Warden, Kenny Crowther Deputy Warden, and the Bartlett/Jackson Transfer Station.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdf.org or 271-2217 for wildland fire safety information.

Robert Boyd
Forest Ranger District #6

Gordon Lang
Fire Warden

2003 FIRE STATISTICS

(All Fire Reported thru November 03, 2003)

TOTALS BY COUNTY

	# of Fires	Acres
Belknap	40	4.86
Carroll	46	13.99
Cheshire	8	.68
Coos	7	17.40
Grafton	22	12.60
Hillsborough	60	11.34

CAUSES OF FIRES REPORTED

Railroad	3
Arson	10
Campfire	25
Children	13
Smoking	20
Debris	226
Equipment	8

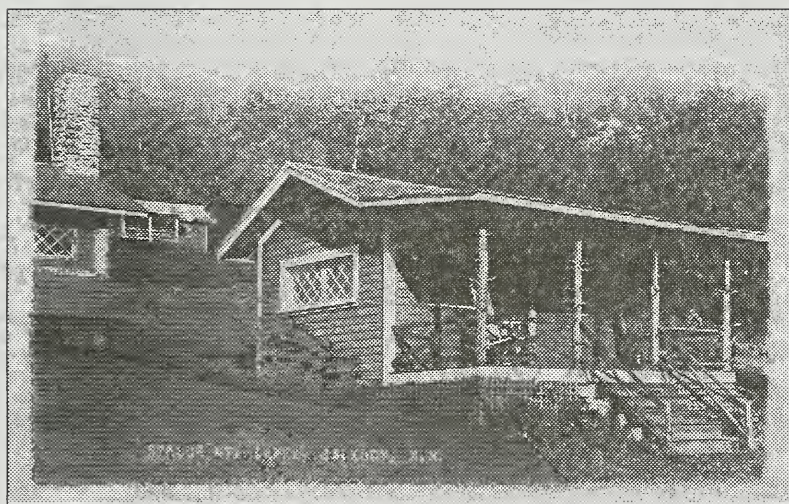
Merrimack	98	10.45	Lightning	2
Rockingham	56	18.54	Miscellaneous*	67
Strafford	34	7.94		
Sullivan	3	2.03		

(*Miscellaneous: power lines, fireworks, electric fences, etc)

	TOTAL FIRES	TOTAL ACRES
2003	374	100
2002	540	187
2001	942	428
2000	516	149

Robert Boyd
Forest Ranger Dist. #6

Gordon Lang
Fire Warden



NORTH COUNTRY COUNCIL ANNUAL REPORT

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the major projects are as follows.

Transportation:

- Completed over 200 traffic counts during the spring, summer and early fall
- Completed the TIP process and sent a report to NHDOT with our region's priorities
- Coordinated the Transportation Enhancement process including a work session with the committee, project review based on set criteria, presentations by applicants, and a final review and prioritization and final report to NHDOT
- Began the updating of the regional transportation plan
- Coordination meetings with NHDOT on process of the Ten Year Plan
- Attendance and participation at the GACIT meetings throughout the North Country
- Assisted Community Planner with the update to two master plans' Transportation Sections
- Provided technical transportation assistance to the majority of the communities in our region
- Coordinated the North Country Transportation Committee

Economic Development:

- Successfully received \$1.5 million from EDA for the Mount Washington Valley Technology Village
- Coordinated the North Country District Economic Development Committee.
- Successfully extended the EDA District to include all of Grafton County
- Successfully completed a \$2.6 million EDA application for the Dartmouth Regional Technology Village in Lebanon, currently hiring an engineer for the project
- The CEDS Committee also undertook a major re-write of the CEDS document and held seven public meetings in order to educate the public about EDA and to gather input to economic issues in the region.
- Wrote 34 grants, for a total of \$7,020,505 for the region in order to assist local communities. Of these grant applications \$4,567,830 have been funded and \$1,469,000 is still pending.
- Applied for funding to assist with a telecommunications feasibility study, one of the major issues raised at the public advisory meetings in the spring.

Community/Regional Planning:

- Provided technical assistance to 20 towns throughout the region.
- Participated in the updated 7 master plans and zoning ordinances for member communities.

- Coordinated the Law Lecture Series for the NH Municipal Association.
- Provided assistance to three (3) towns for the creation of Hazard Mitigation Plans.

Environmental Planning:

- Provided technical assistance to over 25 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste Management collections for 23 communities.
- Conducted solid waste and transfer station audits for 2 community transfer stations.
- Conducted an ongoing fluorescent light collection program.
- Conducted 2 electronic equipment collections
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2004. Major programs for the year 2004 will be completion of our Regional Transportation Plan, the development of feasibility study for a Regional Hazardous Waste collection site and the continued assistance to all of our communities in grant writing, community planning and other community planning needs.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,

Michael J. King
Executive Director

BARTLETT- JACKSON AMBULANCE SERVICE REPORT

The year 2003 has been quite busy for all of the volunteer services in the Bartlett and Jackson area. Although our call volume was down slightly from last year, the man-hours were up markedly. We had an increase in motor vehicle accidents, many involving several vehicles. Even if no one is injured it requires the time of EMS, Fire and Police personnel to respond to check for injuries, fluid leaks and complete state mandated reports. The average call time for each incident is 1 hour for non transport calls. Fortunately, despite the increase in MVA's , the number of serious injuries was minimal. The nationwide awareness of defensive driving and use of seat belts appears to be working. It is especially important for children to be properly belted in the back seat. New laws effective January 1, 2004 require any child under 55" to be in an age appropriate car seat or booster seat. Children under the age of 12 should not be allowed to ride in the front seat especially if an air bag is in the vehicle. As EMS providers we encourage all adults to wear seat belts as well.

We have several members currently enrolled in advanced programs and have acquired several new members during the year. All courses and re-certifications require hundreds of hours of personal time that is not compensated by the towns. We want to acknowledge all our members and their families for their sacrifice and dedication. They do a fantastic job of serving your communities 365 days a year! Every year a night community EMT course is offered. It is relatively inexpensive and we encourage anyone interested to enroll and become part of our team.

The crews of the State Highway and Town Highway Department are always on the job to make our work safer and easier. The Police Department, AMC, SOLO, Mountain Rescue, IME, the Fire Departments from Glen, Bartlett, Jackson, North Conway and North Conway and Gorham Ambulance Services are always ready to assist us when we need extra resources. We thank you all for your dedication to your professions and for your cooperation and mutual aid to our towns. And as always, we thank the people and leadership of the town of Bartlett and Jackson for their continued support and assistance.

2004 brings the retirement of Fire Chief Roger Labbe from Bartlett and Glen Fire Departments. Roger dedicated many years of service to the town and we wish him a happy and peaceful retirement. He will still be a volunteer firefighter but will not have to be on call 24 hours a day!

We welcome Pat Roberts as the new Fire Chief of the Bartlett/Glen Fire Departments. He will be recertified as an EMT in the near future and that will be a valuable asset to the ambulance service and the towns.

Respectfully submitted,

Rick Murnik, Executive Director
Sue Gaudette, Co-Director

GRAY'S INN COMMITTEE REPORT

Gray's Inn Property Long Term Planning Committee

We have walked this property and identified the boundary stakes of this land, with thanks to Ed Dubie, who forged through some steep, thickly forested terrain. This parcel is approximately thirty three acres. The land behind the town office meets with a year round stream approximately 300 feet from the road. The land beyond the stream is a beautiful forest with a trail that leads towards the back of the property which becomes quite steep and dense.

The stream will dictate some of what can be done towards the front of the parcel as there are wetland restrictions. We walked the area with Dave Weathers from the Carroll County Soil Conservation. He recommended clearing the stream of the growth that has choked off some of this waterway so it can be restored to its original course. We would like to see this project considered. Dave believed we would not run into too much difficulty regarding wetland restrictions in developing this land.

We have considered the most likely buildings that we would see on this property: specifically a highway garage, community center, library, and possibly the Trickey barn or town hall. We strongly suggest that before any development takes place on this property that a professional land planner be consulted who could guide us to the best layout for the placement of buildings. We ask that the town put aside funds or raise them privately, so that the Town of Jackson ends up with a visually pleasing and well thought out development. We would discourage volunteers for this project. We ask that only land planning professionals be considered.

We also concur that the voters of Jackson have a say in whatever takes place on this property, including a review of any building designs.

Most of us would like to see this property expanded for recreation purposes. There is already a cross-country ski trail on the property, but there could be hiking and bike paths as well.

Bob Holloran, committee member and architect for the Jackson Town Office, suggests a road that makes all the acreage accessible. Off of this road would be divided building lots for town structures or land that could be leased by others. We would like to see the utilities buried on this site, as well as an assessment of the soils to see if a common septic system could support future buildings.

The State of New Hampshire selects three towns per year to receive help from the kind of professional planners that we are suggesting. We applied last year but were not selected. Betsey Harding has resubmitted an application for us this year. We hope that we are chose!

Respectfully Submitted,

Lisa MacAllister, Chairman
Pat Donnelly

Ross Heald
Ken Crowther

Bob Holloran
Ed Dubie

VITAL STATISTICS

RESIDENT MARRIAGES

<u>Date</u>	<u>Groom's Name</u>	<u>Brides Name</u>	<u>Place of Marriage</u>
06-16-2003	Scott, Timothy G.	Fiske, Caroline A.	Jackson, NH
07-11-2003	Barstow, Christopher R.	Geoffrion, Nancy M.	Jackson, NH
08-30-2003	Johnston, Brian M.	Porter, Anna M.	Intervale, NH
09-13-2003	Johnson, Jeremy W.	Houdek, Dara M.	Lincoln, NH

BIRTHS

<u>Date</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Name of Mother</u>	<u>Place of Birth</u>
02-11-2003	White, Caleb John	White, Nicholas	White, Lisa	No. Conway, NH
05-13-2003	Ruddy, Grace Marie	Ruddy, Anthony	Baumgartner, Lisa	No. Conway, NH
06-25-2003	Johnson, Caleb Daniel	Johnson, Marc	Johnson, Sonja	No. Conway, NH

WARRANT & BUDGET



2004 TOWN WARRANT

To the inhabitants of the Town of Jackson, in the County of Carroll, and the State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified that the annual Town Meeting of the Town of Jackson, New Hampshire, will be held at the Town Hall on Tuesday, March 9, 2004, at 9:00 a.m. to act on the following subjects:

Polls will open at 8:00 a.m. until 7:00 p.m. to vote on ballot articles. All other Articles will be discussed and acted upon starting at 9:00 a.m.

ARTICLE 1: To choose the necessary Town Officers for the ensuing year.

1 Selectmen	3 year term
1 Moderator	2 year term
1 Auditor	1 year term
1 Trustee of Trust Funds	3 year term
1 Library Trustee	3 year term
1 Cemetery Trustee	3 year term
1 Supervisor of Checklist	6 year term

ARTICLE 2: To see if the Town will vote to adopt Amendment No. 1 to amend the Jackson Zoning Ordinance Section 4. DISTRICT & DISTRICT REGULATIONS (Town Wide Regulations on Aircraft). Takeoffs and landings of aircraft are prohibited in all zoning districts within the Town of Jackson, with exceptions as proposed by the Jackson Planning Board.

ARTICLE 3: To see if the Town will vote to adopt Amendment No. 2 to amend the Jackson Zoning Ordinance Section 3. DEFINITIONS: on Accessory Use and Aircraft. (housekeeping changes necessary if Section 4 regulations are adopted).

ARTICLE 4: To see if the town will vote to adopt Amendment No. 3 to the Jackson Zoning Ordinance to add Sub Section B-4 to Section 15. ZONING BOARD OF ADJUSTMENT: relative to equitable waivers of dimensional requirements as pursuant to RSA 674:33-a.

Articles 1-4 will be voted on by ballot during polling hours

ARTICLE 5: Elderly Exemption. To see if the town will vote to modify the Elderly Exemptions from property tax as prescribed under RSA-72:39-b(c) as follows: for a person 65 years of age up to 75 years \$5,000.00, for a person 75 years of age up to 80 years \$10,000.00, for a person 80 years of age or older \$20,000. To qualify, the person must have been a New Hampshire resident for at least 5 years. Income limit: \$19,000.00 Single, \$25,000.00 Married, net assets not in excess of \$50,000.00

ARTICLE 6: Disabled Veterans Tax Credit: To see if the town will adopt the Disabled Veterans Tax Credit under the provision of RSA 72:35, of \$1,400.00

ARTICLE 7: Veterans Tax Credit: To see if the town will vote to modify the Veterans Tax Credit as prescribed under RSA-72:28 as follows: the optional \$500.00 veterans tax credit shall replace the standard \$100.00 veterans tax credit.

ARTICLE 8: To see if the Town will vote to raise and appropriate the sum of \$ 95,000.00 for the purchase of a new Highway Loader, and to authorize the issuance of not more than \$52,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$31,000.00 from the Highway Loader Capital Reserve Fund created for this

purpose, with \$ 12,000.00 to be collected from trade. Further to raise and appropriate \$19,000.00 for this years payment on the bond. Selectmen favor this appropriation. (2/3 ballot vote required)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of \$125,000.00 for the purchase of a new Highway Truck, sander and dump body, and to authorize the issuance of not more than \$ 82,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$25,000.00 from the Highway Truck Capital Reserve created for this purpose, with \$ 18,000.00 to be collected from trade. Further to raise and appropriate \$29,000.00 for this years payment on the bond. Selectmen favor this appropriation. (2/3 ballot required)

ARTICLE 10: To raise such sums of money as may be necessary to defray town charges and make appropriations of the same as set forth in the following budget:

A: Town Officers Salary's.....	\$ 23,456.00
B: Town Officers Expenses	\$ 119,245.00
C: Interest on Gray's Inn Note.....	\$ 11.00
D: Highway Department	\$ 265,550.00
E: Fire Department	\$ 64,900.00
F: Police Department	\$ 109,488.00
G: Solid Waste Department	\$ 117,524.00
H: Maintenance of Town Property	\$ 21,850.00
I: Building Inspections	\$ 25,000.00
J: Street Lighting.....	\$ 7,800.00
K: Health Insurance Employee's.....	\$ 119,853.00
L: Health Ins. Retiree's & Others.....	\$ 21,440.00
M: Payroll Taxes.....	\$ 39,000.00
O: Insurance General.....	\$ 33,000.00

P: Legal Expenses	\$ 10,000.00
Q: Emergency Communications	\$ 2,500.00
R: Hydrant Services	\$ 7,000.00
S: State Aid Reconstruction.....	\$ 2,000.00
T: Jackson Planning Board	\$ 7,000.00
U: Jackson Conservation Commission	\$ 1,000.00
V: Cemeteries	\$ 15,000.00
W: North Country Council.....	\$ 2,245.00
X: Bartlett Recreation Department	\$ 6,712.00
Y: Eastern Slope Airport Authority	\$ 500.00
Z: Welfare	\$ 4,000.00

The Selectmen favor these appropriations.

ARTICLE 11: To see if the town will vote to raise and appropriate the sum of \$ 5,200.00 to be placed in the Highway Equipment Expendable Trust Fund. Selectmen Favor.

ARTICLE 12: To see if the town will vote to raise and appropriate the sum of \$ 2,500.00 to be placed in the Town Office Equipment Expendable Trust Fund. Selectmen Favor.

ARTICLE 13: To see if the town will vote to create an Expendable Trust Fund under the provision of RSA 31:19-a, to be known as the Street Signs Fund, for the purpose of purchasing and maintaining road signage as required by E911 and to raise and appropriate the sum of \$ 5,300.00 toward this purpose. Furthermore to see if the town will vote to appoint the Board of Selectmen as agents to expend from the Street Sign Expendable Trust Fund. Selectmen favor.

ARTICLE 14: To see if the town will vote to create an Expendable Trust Fund under the provision of RSA 31:19-a, to be known as the Dry Hydrants Fund, for the purpose of repairing dry hydrants and to raise and appropriate the sum of \$ 4,000.00 toward this purpose. Furthermore to see if the town will vote to appoint the Board of Selectmen as agents to expend from the Dry Hydrant Expendable Trust Fund. Selectmen favor.

ARTICLE 15: To see if the town will to raise and appropriate the sum of \$100.00 to be deposited in the previously established Expendable Trust Fund for Civil Defense Enhanced 911 Emergency Management. The selectmen favor this appropriation.

ARTICLE 16: To see if the town will vote to raise and appropriate the sum of \$26,130.00 for the support of the Jackson Public Library. The sum of \$12,000.00 to be raised by taxation and the remainder to come from library trust funds and gifts. Selectmen Favor

ARTICLE 17: To see if the town will vote to raise and appropriate \$23,000.00 from the Baker Prospect Farm Trust for the purpose of executing a Forestry Management plan. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the Forestry Management plan is completed or by December 31, 2009, whichever is sooner. Selectmen favor.

ARTICLE 18: To see if the town will vote to raise and appropriate the sum of \$ 35,000.00 to be placed in the previously established Capital Reserve fund for the Town of Jackson Revaluation and appoint the Board of Selectmen as agents to expend principal and interest as needed. Selectmen favor.

ARTICLE 19: To see if the town will vote to raise and appropriate the sum of \$1,000.00 to be placed in the previously established Capital Reserve Fund for Solid Waste (capping the Melloon Road site) and appoint the Board of Selectmen as agents to expend principal and interest as needed for the monitoring of this site as ordered by the N.H. Dept. of Environmental Services.

ARTICLE 20: To see if the town will vote to raise and appropriate the sum of \$21,000.00 to purchase a New Police Cruiser and

authorize the withdrawal of \$15,000.00 from the Capital Reserve Fund created for this purpose, with the balance of \$6,000.00 to be raised by taxation. Selectmen favor.

ARTICLE 21: To see if the Town will vote to raise and appropriate the sum of \$2,440.00 for the support of the White Mountain Community Health Center. Agreeable to a petition signed by Ann H. Bennett, et al. Selectmen favor.

ARTICLE 22: To see if the Town will vote to raise and appropriate the sum of \$1,837.00 for the support of the Gibson Center for Senior Services. Agreeable to a petition signed by Marcia L. Hill, et al. Selectmen favor.

ARTICLE 23: To see if the Town will vote to raise and appropriate the sum of \$716.00 to assist the Carroll County Mental Health Service. Agreeable to a petition signed by Richard Rayder, et al. Selectmen favor.

ARTICLE 24: To see if the Town will vote to raise and appropriate the sum of \$2,000.00 in support of Tri-County Community Action for the purpose of continuing services of the Fuel Assistance Program for the residents of Jackson. Agreeable to a petition signed by Donald Graves, et al. Selectmen favor.

ARTICLE 25: To see if the Town will vote to raise and appropriate the sum of \$800.00 for the Early Intervention Program (birth to 3 years) of Children Unlimited, Inc. Agreeable to a petition signed by Lori Badger, et al Selectmen favor.

ARTICLE 26: To see if the Town will vote to raise and appropriate the sum of \$624.00 for the Mount Washington Valley Chapter of the American Red Cross Agreeable to a petition signed by Ann P. Donnelly, et al Selectmen favor.

ARTICLE 27: To see if the Town will vote to raise and appropriate the sum of \$300.00 in support of Starting Point providing crisis services to the victims of domestic and sexual violence and their children. Agreeable to a petition signed by Carry Scott, et al. Selectmen favor.

ARTICLE 28: That we the citizens of Jackson, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health care providers to ensure that: Everyone, including the self employed, unemployed, un- and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees receive; Everyone, including employers, consumers and the state, local and federal government makes a responsible and fair contribution to finance the health care system; Everyone receives high quality care that is cost efficient and medially effective; and That these efforts help control the skyrocketing cost of health care.

ARTICLE 29: To act upon other business which may legally come before this meeting.

Given under our hands and seals this 15th day of February in the year Two Thousand Four.

Diane H. McClave
Scott K. Hayes
Richard Bennett
Town of Jackson Board of Selectmen

A true copy attest

William H. Botsford
Town Clerk

BUDGET OF THE TOWN OF JACKSON

	Appropriation Previous Fiscal Year	Actual Expenditures Previous Fiscal Year	Appropriations Ensuimg Fiscal Year
<u>PURPOSE OF APPROPRIATIONS</u>			
<u>GENERAL GOVERNMENT:</u>			
Town Officer's Salaries	23,308.00	23,621.18	23,456.00
Town Officer's Expenses	88,939.00	90,853.22	97,800.00
Election & Registrations Expenses	400.00	254.43	400.00
Revaluation of Property/Tax Maps	21,045.00	40,996.99	21,045.00
Legal Expenses	10,000.00	6,388.00	10,000.00
Health Insurance- Employee's	96,838.00	96,351.23	119,853.00
Payroll Taxes	35,000.00	35,926.59	39,000.00
JPB & No. Country Council	10,204.00	5,438.02	9,245.00
Maintenance of town Property & Buildings	25,720.00	25,601.26	21,850.00
Building Inspections	28,800.00	23,213.25	25,000.00
Cemeteries	15,000.00	11,200.00	15,000.00
Insurance General	21,600.00	22,666.45	33,000.00
Health Insurance- Retiree's & Others	22,221.00	22,220.64	21,440.00
<u>PUBLIC SAFETY:</u>			
Police Department	108,538.00	94,329.28	109,488.00
New Police Cruiser	-0-	-0-	21,000.00
Fire Department	68,300.00	69,622.45	64,900.00
New Fire Truck	247,000.00	-0-	-0-
Civil Defense	-0-	19.99	100.00
Ambulance	7,000.00	7,000.00	-0-
Emergency Communications	3,400.00	2,162.92	2,500.00

HIGHWAYS, STREETS AND MAINT:

Highway Department	255,651.00	254,888.45	265,550.00
Hydrant Services	3,500.00	-0-	7,000.00
New Highway Truck	-0-	-0-	125,000.00
New Highway Loader	-0-	-0-	95,000.00
Sidewalk Reconstruction	10,500.00	10,040.14	-0-
State Aid Reconstruction	2,000.00	2,000.00	2,000.00
Street Lighting	7,800.00	7,135.59	7,800.00
Street Signs	300.00	589.18	-0-

SANITATION:

Solid Waste	118,995.00	109,950.83	117,524.00
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HEALTH:

Health Agencies and Social Services	7,018.00	7,018.00	8,717.00
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WELFARE:

General Assistance	2,000.00	-0-	4,000.00
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CULTURE AND RECREATION:

Baker Prospect Farm	30,000.00	-0-	23,000.00
Bartlett Recreation Department	6,712.00	6,712.00	6,712.00
Conservation Commission	-0-	-0-	1,000.00
Eastern Slope Airport	500.00	500.00	500.00
Library	25,900.00	10,000.00	26,130.00
Parks, Recreation and Patriotic Purposes	3,500.00	3,191.26	-0-

DEBT SERVICE:

Principal on long Term Note	66,667.00	66,506.39	29,408.00
Interest on long Term Note	3,974.00	3,977.08	1,768.00

PAYMENTS TO EXPENDABLE TRUST FUNDS

Highway Dept. Repair, Purchase Hwy Equip.	10,000.00	10,000.00	5,200.00
Bridge Repair	-0-	-0-	40,000.00
Fire Dept. Repair, Purchase, Fire Equip.	5,000.00	5,000.00	-0-
Dry Hydrant Repairs	-0-	-0-	4,000.00
Town Office Repair, Purchase, Office Equip.	2,000.00	2,000.00	2,500.00
Civil Defense/Emergency Management 911	2,000.00	2,000.00	-0-
Street Signs Fund	-0-	-0-	5,300.00

PAYMENTS TO CAPITAL RESERVE FUNDS

Police Cruiser	5,000.00	5,000.00	-0-
Highway Department, new loader	5,000.00	5,000.00	-0-
Town Revaluation Fund	50,000.00	50,000.00	35,000.00
Solid Waste capping Melloon Road	-0-	-0-	1,000.00
TOTAL APPROPRIATIONS	\$ 1,457,330.00	\$ 1,139,374.82	\$ 1,449,186.00
Less: Amount of Estimated Revenues, Exclusive of Taxes			562,700.00

SOURCES OF REVENUE

	Estimated Revenue Previous Fiscal Year	Actual Revenue Previous Fiscal Year	Estimated Revenue Ensuing Fiscal Year
<u>SOURCES OF REVENUE</u>			
<u>FROM LOCAL TAXES:</u>			
Land Use Change Tax	-0-	2,500.00	-0-
Yield Taxes	2,500.00	3,709.00	2,500.00
Interest & Penalties on Delinquent Taxes	7,000.00	18,104.00	7,000.00
<u>LICENSES, PERMITS & FEES:</u>			
Building Permits/Septic System	3,000.00	3,830.00	3,000.00
Motor Vehicle Permit Fees	160,000.00	188,294.00	160,000.00
Other License Fees	300.00	3,102.00	300.00
Alarm System Fee's	3,000.00	5,375.00	3,000.00
<u>FROM FEDERAL GOVERNMENT:</u>			
Federal Forest land Reimbursement	-0-	43,100.00	-0-
<u>FROM STATE GOVERNMENT:</u>			
Shared Revenue- Town's Portion	6,000.00	12,609.00	6,000.00
Highway Block Grant	27,000.00	36,430.00	27,000.00
Rooms & Meals Distribution	10,000.00	25,120.00	10,000.00
Gasoline Tax Refund/Fire Warden's Reimb.	400.00	724.00	400.00

Sidewalk Grant	113,981.00	113,820.00	-0-
<u>CHARGES FOR SERVICES:</u>			
Income from Departments	10,000.00	25,945.00	15,000.00
Reimbursement: BC/BS & Emerg. Comm.	22,221.00	25,223.00	22,000.00
Reimbursement on Library & Cemetery Payroll	19,000.00	24,643.00	25,000.00
<u>MISCELLANEOUS REVENUES:</u>			
Sale of Municipal Property	-0-	3,518.00	-0-
Interest on Investments	5,000.00	3,111.00	5,000.00
Cable TV Franchise Fees	6,500.00	10,006.00	6,500.00
<u>INTERFUND OPERATING TRANSFERS IN:</u>			
Transfer from Surplus, reduce taxes	50,000.00	73,000.00	50,000.00
Library Trust Funds & other Revenue	15,900.00	15,900.00	14,000.00
Cemetery Trust funds	15,000.00	11,200.00	15,000.00
Withdrawals Trust/ Agency Funds	167,000.00	22,605.00	191,000.00
TOTAL APPROPRIATIONS	\$ 643,802.00	\$ 671,868.00	\$ 562,700.00

• NOTES •

• NOTES •

• NOTES •

RESIDENT DEATHS

<u>Date of Death</u>	<u>Decedent's Name</u>	<u>Father's Name</u>	<u>Mother's Name</u>	<u>Place of Death</u>
01-09-2003	Dreghorn, George A.	Dreghorn, George	Elliott, Virginia	No. Conway, NH
03-17-2003	Roberts, Earl	Roberts, Jonathan	Fernald, Gwendolyn	No. Conway, NH
07-22-2003	Higgins, Craig J.	Higgins, James	Beane, Irene	Dover, NH
08-15-2003	Mason, Pauline F.	Harding, Jack	Pilkune, Frances	No. Conway, NH
11-28-2003	May, Willard R.	May, John	Worcester, Abigail	Jackson, NH

Respectfully Submitted

William H. Botsford, Town Clerk

ANNUAL REPORT
of the
SCHOOL DISTRICT
of
JACKSON
New Hampshire

Jackson Grammar School

1806-2004



Art Work by Daphne LeMay

*FOR THE FISCAL YEAR ENDING
JUNE 30, 2003*

SCHOOL DISTRICT OF JACKSON

SCHOOL BOARD

Sarah Isberg, Chair	Term Expires 2006
Peter Benson	Term Expires 2005
Bob Thompson	Term Expires 2004
Timothy Scott, Moderator	Term Expires 2004
Lisa Crowther, Treasurer	Term Expires 2004
Martha Miller, Clerk	Term Expires 2004
Grzelak & Co., Auditors	

JACKSON GRAMMAR SCHOOL STAFF

	Salaries 2003-04	Proposed Salaries 2005-05
Anne Kebler, Head Teacher/Sp. Ed.	\$54,121	\$54,121 *
Elizabeth McDonnell, Grades 2/3	28,730	28,730 *
P. Dexter Harding, Grades 4/5/6	31,230	31,230 *
Caroline McCrave, Grades K/1	30,480	30,480 *
Margot Robert, Grades 4/5/6	37,317	37,317 *
James Berry, Music (40%)	10,900	10,900 *
Lucretia Gatchell, Art (20%)	5,710	5,710 *
Martha Miller, Phys. Ed. (20%)	6,270	6,270 *
Gaie Mitchell, Guid. Counselor (20%)/Title I (50%)	24,227	24,227 *
Anne Kantack, Nurse	2,610	2,610 **
Carol Saunders, Instructional Aide	11,606	11,606 **
Martha Miller, Sp. Ed. Aide	6,696	6,696 **
Ann Bennett, Adm. Assistant	16,030	16,030 **
George Bordash, Maintenance	10,951	10,951 **
Robert Kurz, Bus Driver	16,224	16,224 **
Dennis Lufkin, Bus Driver	15,148	15,148 **
Summer Program	5,075	5,075
(Jennifer Kebler, Director - \$2,575)		
(Kathleen Maynard, Asst. Director - \$1,500)		
(Sandra Olney, Counselor - \$1,000)		

* Teachers = Merit Pay (\$1,250/\$1,750)

** Support Personnel = Plus potential of up to 3% performance increase

SCHOOL ADMINISTRATIVE UNIT NO. 9 ADMINISTRATORS

Dr. Carl J. Nelson, Superintendent of Schools
 Dr. Martha Cray, Assistant Superintendent
 Maureen Soraghan, Director of Special Services
 James Hill, Director of Administrative Services
 Becky Jefferson, Director of Budget & Finance
 Sky King, Preschool Coordinator

JACKSON SCHOOL DISTRICT WARRANT

Election of Officers

To the inhabitants of the School District in the Town of Jackson, County of Carroll and State of New Hampshire, qualified to vote on District affairs.

You are hereby notified to meet at the Old Town Hall in said District on Tuesday, March 9, 2004 to elect the following School District Officers. The polls will be open for this purpose from 8:00 a.m. to 7:00 p.m.


ARTICLE 1. To elect a Moderator for the ensuing year.

ARTICLE 2. To elect a Clerk for the ensuing year.

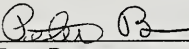
ARTICLE 3. To elect a member of the School Board for the ensuing three years.

ARTICLE 4. To elect a Treasurer for the ensuing year.

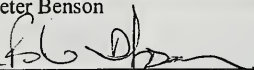
Given under our hands, this 10th day of February, 2004.



Sarah Pendleton

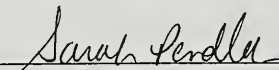


Peter Benson

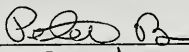


Bob Thompson

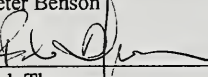
A TRUE COPY OF WARRANT - ATTEST



Sarah Pendleton



Peter Benson



Bob Thompson

JACKSON SCHOOL DISTRICT WARRANT
STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District of Jackson, in the County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet at the Town Hall in said District on Monday, March 15, 2004, at 7:00 in the evening to act upon the following subjects:

ARTICLE 1. To see if the School District will vote to raise and appropriate the sum of one million, three hundred twenty-two thousand, six hundred and seventy-nine dollars (\$1,322,679) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board 3-0-0).

ARTICLE 2. To see if the School District will vote to withdraw the sum of ten thousand dollars (\$10,000) from the Expendable Trust Fund (Tuition Trust Fund) to be used to offset expenditures for the 2004-2005 school budget. (Recommended by the School Board 3-0-0)


ARTICLE 3. To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Capital Reserve Fund (School Buses) previously established for this purpose, with these funds to be offset, in part, by National Forest Reserve Funds. (Recommended by the School Board 3-0-0)

ARTICLE 4. To see if the School District will vote to approve the three-year tuition contract with the Bartlett School District for the Jackson seventh and eighth grade students to attend the Josiah Bartlett Elementary School. (Recommended by the School Board 3-0-0)


ARTICLE 5. To see if the School District will vote to authorize the Treasurer, with the approval of the School Board, to appoint a Deputy Treasurer in accordance with RSA 197:24-a. (Recommended by the School Board 3-0-0)

ARTICLE 6. To transact any other business that may legally come before this meeting.


Given under our hands, this 10th day of February 2004.



Sarah Pendleton




Peter Benson




Bob Thompson

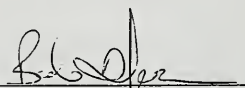
A TRUE COPY OF WARRANT - ATTEST



Sarah Pendleton



Peter Benson



Bob Thompson

BARTLETT/JACKSON TUITION CONTRACT

This tuition contract between the Bartlett and Jackson School Boards and School Districts shall be effective for the three-year period of July 1, 2004 through June 30, 2007.

The contract concerns Jackson students in grades seven and eight who attend the Bartlett School.

I. CONTRACT TERMINATION AND RENEWAL

This contract shall be for the period specified. Any renewal shall be negotiated and submitted to the respective legislative bodies at the annual district meeting which occurs during the second year of the contract term. Either party may terminate the contract by notifying the other party of its intent no later than December 31 of the second year prior to the intended termination.

Example: intended termination following the 2005-06 school year requires notification by December 31, 2004.

II. PURPOSE

To assure every member of the Josiah Bartlett Elementary School seventh and eighth grade equal access to all educational programs and opportunities.

To provide a broader range of program offerings for students than would otherwise be financially feasible for individual school districts.

For Jackson to pay the costs of education for Jackson's seventh and eighth grade students at Bartlett.

To provide a mechanism (see Section VIII) for the Jackson School District to actively participate in the evaluation and planning of programs for seventh and eighth grades at the Josiah Bartlett Elementary School.

III. JACKSON STUDENT ATTENDANCE AT BARTLETT

Jackson shall send all of its students, grades seven and eight (7 & 8) to Bartlett for schooling and shall be responsible for the transportation methods and expenses in connection with such attendance, and Bartlett shall accept said students and be responsible for their education. Jackson will be liable to the Bartlett Board for the tuition of those students unless the student moves from Jackson, attends a nonpublic school, or is assigned to an out-of-district school through an educational process. Jackson will pay direct costs for special education or other specialized programs not included, or unable to be provided in the regular operation of the school.

IV. QUALITY OF EDUCATION

The Bartlett School District guarantees to operate the school accredited and fully approved consistent with the standards as defined by the laws of the State of New Hampshire for the education of its own and sending district students, grades K-8.

V. STUDENT ORIENTATION & CURRICULUM SERVICES

Orientation services will be made available by the Bartlett School District to grade six students and their parents of the Jackson School District for seventh grade placement. There will be articulation in programs between the elementary schools. Orientation services shall be provided beginning in the spring prior to the inception of this contract.

VI. PUPIL REGULATIONS

It is understood that the Josiah Bartlett Elementary School regulations will apply to the Jackson students attending the Bartlett School.

VII. REPORTS PROVIDED

The Jackson School Board will have access to educational records for legitimate educational purposes for pupils residing within their district, all in accordance with the Federal Family Educational Rights and Privacy Act, also known as the Buckley Amendment, Public Law 93-380 (20 USC S.1232g).

The Jackson School Board will have access to educational records with no identification of individual students, for the purpose of conducting evaluations of school programs.

It is further agreed that a written report will be made to the Jackson School Board concerning the achievement and citizenship (quarterly) and attendance records (monthly) of pupils from Jackson who are enrolled in the Josiah Bartlett Elementary School.

VIII. JACKSON PARTICIPATION WITH BARTLETT BOARD ACTIVITIES

The Jackson and Bartlett School Boards will meet together twice annually at times to be jointly determined to discuss issues of mutual concern. In addition, the Jackson School Board may have one voting representative on the Bartlett Curriculum, Policy, and Technology Committees or any academically related activities which may impact grades seven and eight at the Bartlett School.

IX. SETTLEMENT OF DISPUTES

In the event of disagreement as to the interpretation of this tuition contract, the two Boards shall meet to attempt to settle the disagreement. If agreement cannot be reached, the issue will be submitted to the Superintendent of SAU #9 who will recommend a solution. Following the receipt of the Superintendent's recommendation, either Board may pursue the issue to the Commissioner of Education.

X. METHOD OF AMENDMENT

This tuition contract can be amended by the Boards at any time, provided that any amendments must be submitted to the respective legislative bodies and approved by them at a district meeting. The respective Boards have the responsibility of placing any proposed amendments on warrants for the district meetings.

XI. TUITION CALCULATION

The tuition to be paid by Jackson to Bartlett for each of its students shall be calculated by taking the actual elementary general fund expenditures for the preceding year as currently reflected by line 7-26 of the MS-25 form filed with the Department of Revenue Administration (copy attached), and subtracting the amounts for transportation; any special education costs, including psychological and speech services, not included in the comprehensive school program and/or provided exclusively for Bartlett Students; and any revenue paid by Jackson to Bartlett for contracted staff services at the Jackson School, (**adjusted for transportation and specialized educational costs;**) and dividing those expenses by the Average Daily Membership (ADM) for the preceding year to determine the tuition per pupil, and attributing that cost to each Jackson student. Each annual calculation report shall be appended to this agreement as a rider to the agreement.

Jackson shall pay a 2% rental fee as calculated by the SAU office and approved by the Department of Education. Each annual approved calculation report shall be included with the agreement as a rider.

Jackson will pay direct costs for special education or other specialized programs not included, or unable to be provided in the regular operation of the school.

XII. TUITION PAYMENT SCHEDULE

Tuition shall be billed by the SAU office and paid by the Jackson School Board on a quarterly basis.

Approved by Jackson School Board – January 20, 2004

Approved by Bartlett School Board – January 6, 2004

Ratified at Jackson Annual School District Meeting on _____

Ratified at Bartlett Annual School District Meeting on _____

By: Bartlett School Board

By: Jackson School Board

JACKSON SCHOOL DISTRICT MEETING

March 17, 2003

MINUTES

The annual meeting of the Jackson School district was held at the Jackson Town Hall on Monday, March 17, 2003. Moderator Tim Scott **called the meeting to order at 6:35pm.**

Moderator, Tim Scott outlined some guidelines before the start of the meeting that included the following rules:

- Chances to talk were to be restricted to Jackson residents only, unless in response to a question, or to clarify a point.
- Moderator reserves the right to restrict the time of each speaker
- There will be a ballot vote on Article 6.
- If, on Article 1 a voice vote is unclear, moderator will call for a show of hands, if still unclear a written ballot will be used.

Sarah Pendleton, Jackson School Board chair, welcomed everyone and recognized the following people in attendance:

Dr. Carl Nelson	Superintendent of Schools, SAU 9
Anne Kebler	Principal, Jackson Grammar School
Bob Thompson	Jackson School Board
Peter Benson	Jackson School Board
Judy Wooster	Assistant Superintendent of Schools, SAU 9
Jim Hill	Business Administration, SAU 9
Jack Loynd	Principal, Kennett High School
Jane Gray	Chair, SAU 9 Board; chair, Eaton School Board
Frank Moffatt	Bartlett School board member
Gordon Graham	Lawyer, town of Jackson
John Roberts	Chair, Conway School Board
Becky Moore	Conway School Board
Maureen Westrick	Bartlett School Board
Becky Jefferson	Director of Finance, SAU 9

A motion from the floor to **dispense with the reading of the check list** was moved and seconded. There being no discussion, a **vote was taken and the motion passed.**

A motion was introduced to **dispense with the reading of the warrant.** Moved, seconded. No discussion, a **vote was taken and the motion passed.**

A motion was moved and seconded to **move ARTICLE 6 to the first order of business.** No discussion, a **vote was taken and the motion passed.**

ARTICLE 6 To see if the Jackson School district will vote to ratify and confirm a long term tuition contract with the school district of Conway, provided that any combination of at least five of the following Districts (Albany, Bartlett, Eaton, Freedom, Madison, and Tamworth) also

vote to ratify and confirm a long-term tuition contract with the Conway School District: such contract to be for a minimum term of 20 years, subject to automatic annual renewal thereafter; to provide in the tuition payment for costs of operation of facilities used by each town in accordance with a ratio of 35% equalized value of each town and 65% of the town's average daily membership and to provide for the payment of capital costs of such facilities in accordance with a ratio of the respective equalized valuations of the towns; to provide that each town will bear a portion of the Facilities Maintenance Fund in accordance with the same ratio of respective equalized valuations; and to authorize the Board to negotiate such other and further terms of the agreement as it may decide in the best interests of the District. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

Discussion:

- Peter Benson: Thank everyone for turning out, fellow board members, Bartlett-Jackson Cooperative members, and citizens who formed the committee to explore secondary school options. We continue to be at an educational crossroads in the MWV. This is our second historic vote on secondary school options in Jackson. Thank citizens for questions and daily dialog. This contract is somewhat about where we educate our students, and how much it will cost, there is a larger issue at stake: how we view ourselves as a community. Whatever is chosen, I urge Jackson residents to view this decision as the greatest of all goods instead of the lesser of any of the evils. Last year we heard from the voters that they wanted us to move forward and to explore all feasible secondary school options. Three tracts: secondary school ad hoc committee, the two town coop, and the Conway tuition agreement. The four choices that are before us: contract with Conway; Fryeburg Academy, Gorham High School, or the Bartlett Jackson Coop...all have compelling arguments. Every option has positives and negatives: costs, community, educational experience, large v. small, governance and overall educational philosophy. They are all or will be expensive. I, and the rest of the board believe that the tuition agreement with Conway is the best option. I remain somewhat optimistic that our education tax situation (donor town status) to the state will get better in the future, which will certainly help. While Jackson has to vote on its own, it is hard to make a vote without looking at the other towns and how they have voted, since we are all connected in the decision making process. If Jackson votes yes tonight, it is my belief that the tuition contract will pass. If we vote no, the situation becomes much less clear for Jackson, but I believe that the tuition contract will still pass without us. If the 2 remaining towns vote for the tuition contract, Jackson is left with a great deal of uncertainty, and quite possibly out of the local secondary education process. If Conway votes yes, they will quickly move to pass a bond, which will include the towns that have voted for the tuition contract. Where that will leave Jackson, if we vote this down, is unclear. Most importantly, I believe that a school is one of the cornerstones of a vibrant, vigorous and healthy community. As a community, a regional High School is our best overall option for secondary education. Is it perfect? No. But I remain optimistic and positive and trust my neighbors and board members from other towns to make the best decisions for education as a community. We are one community, and we are too closely linked culturally, socially, economically and geographically to separate. This will not only maintain but enhance our identity as the Mount Washington Valley. With that in mind, I think that we can move forward as a community with distinct and celebrated differences, but with a common goal of

providing the best and most fair educational opportunities for our secondary students in the MWV.

- Gino Funicella: There are many people in Jackson on a fixed income. Taxes are up exorbitantly...too high to stay in Jackson. Our costs are tripling, there are many people who won't be around because of tax increases.
- Carl Slack: Jackson children should have the best education possible. This is like being at a picnic with a box lunch. Stick with the contract for 20 years and we won't own it. 35% on taxed assessments if our assessment triples, they're on the low side now, our costs will go up. Historically not all kids go to KHS under the AREA we still pay for them, so too with this contract. We can't be left out. State law requires that no town will be faced with no place to go for secondary education. This open-ended contract is the icing on the cake for Conway. We can't see where its going, it'll change but not necessarily for our benefit. Those who couldn't make this meeting tonight have been disenfranchised by this question not being on the Town Warrant. This should have been a ballot issue. Its not because some already know which way things will go.
- Dave Mason: 90% of kids in town sounds reasonable...the school system serves the community. I have difficulty with the contract because it is not finalized. My question is if the Conway School System decides to spend more money we have 4 months notice. We can opt out. This terminates our ability to send out kids to school. Then won't we just have to agree (to their cost increases)?
- Gordon Graham: Under p 10c, in the out year should Conway consider more bond money, as in an AREA agreement you get 4 months notice if Conway embarks on another project. Then Jackson has an opportunity to withdraw. Jackson will however, be held to the original bond.
- Dave Mason: We could withdraw if there are differences of further spending, but we would continue to make payments on the original bond.
- Sarah Pendleton: This is to answer some of the questions brought up by Carl Slack on assessments...if our values go up, tuition still is based on equalized assessed value. The assessment is multiplied by an r-factor that recognizes the difference in valuations throughout different towns.
- Carl Slack: Can this be guaranteed in writing?
- Sarah Pendleton: Yes. Bearing the full burdon, Conway's tax rate increases by 1.45. Our increase is the greatest, but our rate still remains the 3rd lowest. This is not a ballot vote because by law, all school district budget issues are to be voted on at School District meetings. Typically attendance at these annual meetings is one tenth of those in attendance now.
- Carl Nelson: Jackson has the obligation to educate its children. In response to the issue of what would happen if you don't vote to agree to the tuition contract of Conway. It is clear that though you may have nowhere to send Jackson students, you are obligated to educate them. There is no legal obligation of a school to accept students who live in a town that doesn't have a school that covers a particular grade.
- Peter Benson: 90% of Jackson children are publicly educated. If they are home-schooled or attend private school, this does not affect private or home schooled children.
- Thom Perkins: Could a school board member go through the thought process of all our options.

- Bob Thompson: gave the “short version” of an informational meeting that was held earlier in March, outlining each of the 3 explored options for Jackson secondary education students. He outlined strengths and weaknesses of each of these options: Gorham High School; Fryeburg Academy; Kennett High School and also mentioned the 2-town (Bartlett/Jackson) cooperative.
 - Dudley Davis: You all know who I am. I went to the last informational meeting. It was a PR meeting, the way the blue sheet was handed out. Figures were left off the record. 13 thousand for tuition to Kennett when we know it’s going to be closer to 25 thousand. We asked the board to do research on our options, I got the distinct idea it was a soft sell to Fryeburg Academy. So I went to Fryeburg Academy to talk with Dr. Lee who was busy in a work session. I did talk with the head administrator there. I got the impression that Fryeburg Academy was a no deal by what you said at the informational meeting. You said they were not a school of record. The first question I asked the administrator was about the school of record and he said they have the best special education programs in the valley. What’s the problem? Don’t you want our kids to have the best? They have to apply. We’re talking about \$14,000. vs. \$25,000. They conveniently left off some figures. If I were borrowing money from a bank and didn’t know the interest rates, would I borrow money? There were some other comments at the informational session, Dr. Nelson mentioned many times and I’d like to ask you when you make a statement like “when you’re out you’re out” I called the NH Board of Education they could not answer the question.
 - Carl Nelson: What I have said is Conway’s offering 8 towns an opportunity for educating their secondary students, however they need to move on and they need to know who would like to participate.
 - Dudley David: We do have a viable school to send our kids to.
 - Peter Benson: I respect your opinion, but I resent the inference that we monkey the numbers. (matrix on 3^{2nd} ed opportunities from informational meeting) We did not include transportation costs (in calculating costs to send students to Gorham, Fryeburg). This board has gone out of its way to inform people. The committee to study our options was made up of 4 citizens. Any choice we make will require faith on our part. Fryeburg cannot commit past 10 years. Moving forward.
 - Sarah: How many people here heard Bob (Thompson) describe the difference between operating costs, and cost of our share of the bond?
 - Dick Bennett: Is the idea of a co-op (8 town) dead?
 - Bob Thompson: Not totally dead in my opinion. It becomes dead if we don’t vote this in. There is a major break in building costs if you form a co-op. If we can demonstrate this to Conway, to explore the feasibility of a cooperative, now that our issues from before are largely addressed (7th/8th grades remaining at Josiah Bartlett). We are here to serve the voters of this town, remember that each of the other boards have the same task.
 - Willis Kelley: A lot has been said against the tuition, I’ll say something for it. Thirteen years ago we brought forth to this town something that changed the village. The addition to the Jackson Grammar School. A lot gets lost with waited votes. All in all, we’ve had a good education in Conway. This is the best choice tonight, to go forward with the rest of the valley. We need to trust our board.
 - Ray Abbott: I’m against the tuition contract. Come on...costs could go down!?
- Reassessment, horrendous, taxes will be bumped up. Contract looks like a big chunk of

Swiss cheese. We've got nothing in this contract to put your teeth into. We need serious thought on this, common sense.

- Dick Badger: We've been all over the landscape, I said earlier we need to go forward, to be able to sit at the table, to get Conway to realize the loss of millions of dollars if we don't form a cooperative. Let's get the message to Conway voters and the Conway School Board to please reconsider the cooperative that we voted against last year, since the items that kept it from being passed have been fixed. Assessment, Jr. High remaining in Bartlett, and governance. Does Conway want to pay 7 to 8 million dollars just for total governance?
- Trapp Hill: what investigations have been made by the three schools in regard to the quality of education.
- Bob Thompson: In Gorham there are no advanced placement courses. In Fryeburg their A.P. course offerings are similar to those at KHS. The Kennebec High School is a regional location for vocational and technical courses for Carroll County. Last year's college placement rate: 71% - Fryeburg; 42% - Gorham; 68% - Kennebec.
- Ann Kantack: Will you explain the contract? If we vote yes on the contract...why would we do that if we want a co-op? In reference to a letter to the editor by a Conway Board member who said there would be no negotiating after the tuition contract was voted on. Why should we vote for this with the thought of changing it in the future?
- Sarah Pendleton: Nothing legally prevents us from re-considering a cooperative. Most of the major obstacles have been cleared out, what is left is to decide what is in the best financial and educational interests of all parties...they might recognize the 7 to 8 million dollars in savings.
- Carl Nelson: Conway can't present a cooperative option. Each town must form a committee, if any one town says no along the way, the effort is ceased.

A motion was made and seconded to move the question. Motion passed.

Discussion on ARTICLE 6 ended. **A vote by written ballot was taken by the supervisors of the checklist. The motion passed. 115 - YES 95 - NO**

ARTICLE 1 To see if the School District will vote to raise and appropriate the sum of one hundred and five thousand dollars (\$105,000.) to renovate the basement of the Jackson Grammar School in order to develop more instructional space, and authorize the withdrawal of eighty thousand dollars (\$80,000.) from the Expendable General Trust Fund (School Building Maintenance Fund) established for that purpose in 1996. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

Discussion:

- Bob Thompson: For 5 years we've set aside \$15,000. to deal with space needs. It's been recognized there are space needs. Current multipurpose room would be moved to the basement level. Music lessons are intrusive to the learning atmosphere in other classes. We looked at other options. Moving up is cost-prohibitive because of the trusses. We looked into portable classroom space, but that option we thought was not aesthetic. We want to pursue the basement. Bob introduced George Bordash of the Building Committee to give some history of the basement space.

- George Bordash: When we built the new addition, we found groundwater on the first day. The cure was to install perforated pipe and crushed stone, directed to sump well in exterior of building. In 1988 the pumps were overpowered. One inch of water in basement caused the need to replace sheetrock. We then doubled the size of manifold and pumps and use a generator for pumps in the event of lost electricity. George endorses the use of the basement for multi-purpose space.
- Dick Badger: Why is an elevator needed to go “up” and not “down?”
- A: The exit from the basement can be ramped.
- Bruce Hill: Is the level of radon above or below standard?
- George: The radon reading is just above the level set by the EPA for public buildings
- Adam Hirshan: What will the current multi-purpose space be used for?
- Anne Kebler: We can’t specify which rooms will be used for which. Art & music will be in the newly created space of the renovated basement.
- Mike Mallett: (of the building comm.) I’m not an expert on mildew or mold. We could have an air exchange system to address radon and moisture. This is the best way to go, to ensure children will be in a healthy environment. Less concerned with flooding, more concerned with moisture.
- Q: Is air exchange system included in the \$105,000.? Is the area sprinkled?
- A: Yes
- Q: Is there an exterior exit?
- A: Yes. There will be a second exit added.
- Q: What about the amount of daylight?
- A: 2 windows will be added, plus the additional exit will provide more daylight.
- Q: Will the basement cure the noise problem?
- A: We will increase the amount of insulation, and provide soundproofing.
- Huntly Allan: Why not hire a certified industrial hygienist (mold expert)?
- Good idea.
- Peter Benson: We’ll need to be on top of the pumps, keep watching them.
- Bill Kelley: Engineering was done 13 years ago, Has this been looked at to know that pumps are adequate?
- Have not reviewed the pump capacity, but it can be done.
- Bruce Hill: Short vs. long term solutions...is going “up” a better long term solution?
- Mike Mallett: Size wise, the “up” option offers only half the space as the basement option and would cost much more money.
- Bruce Campbell: I spent a lot of time down in the basement for a few years. There wasn’t one year that the space wasn’t wet. There have been drought conditions for many of these past 5 years. If it were my basement, I wouldn’t put anything in it.
- Scott: Wouldn’t a better long term solution be to change the footprint of the building? Maybe we could get a waiver to change the building’s footprint.
- A: 13 years ago, we got a waiver to change the footprint for the addition. It would be almost impossible to get a second waiver.
- Peter Benson: Between the floodplain and the septic system, the gainable space is negligible, and not cost effective.
- Dudley Davis: \$100,000. is not hay. I would like to see some thought to a more long term solution.

- Peter Benson: I agree, but it would cost triple that for a smaller space (up). We're balancing physical space needs with cost needs.
- Bill Kelley: The roof system is a complex system of trusses. To talk about going up is to talk about ripping off the entire roof.
- Tish Weeder: How much would a portable cost?
- Carl Nelson: Portables run about \$1000. per month to rent. These are rough figures. Initial set up would cost about \$25,000.
- Sarah Pendleton: I don't view renovation of the basement to be a short term solution. I respect what you said Bruce (Campbell), but there have been changes made to improve the pump system. The basement is nice space.
- Bob Thompson: We've gotten \$15,000. for the past few years in a fund to remedy our space issues. We're asking for \$10,000. and we have a good plan.

Motion to move the question was made and seconded. Motion carried.

A vote was taken on ARTICLE 1 and the motion passed.

ARTICLE 2 To see if the School District will vote to raise and appropriate the sum of one million, fifty-one thousand, one hundred and forty-nine dollars (1,051,149) for the support of schools, for the payment of salaried for school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

Sarah Pendleton: Move to amend this article to increase by \$7,500. because of the loss of Title 1 money we have received in a grant in the past. A new formula under the "No Child Left Behind Act." Leaves Jackson out of Title 1 money, leaving us short \$7,500. to pay for reading specialist staff.

Amendment was moved and seconded. No discussion. A vote was taken and the amendment passed.

Discussion on AMENDED ARTICLE 2:

- Increases come from students tuitioned to Bartlett & Kennett up from 23 to 27. Health insurance increases. Salary increases. \$13,000. in performance pay. We added a part time aid at \$11,000.
- Q: What is student population?
- A: 52 at the Grammar School

A vote was taken and the amended article passed.

ARTICLE 3 To see if the School District will vote to raise and appropriate the sum of seventy-five thousand, two hundred and four dollars (\$75,204) to purchase a new school bus and authorize the withdrawal of forty thousand dollars (\$40,000.) from the Capital Reserve Fund (School Buses), previously established for this purpose. The balance of thirty-five thousand, two

hundred and four dollars (\$35,204) is to come from general taxation. (Recommended by school board 3-0-0)

The article was moved and seconded.

Discussion:

- Q: Do we still share a spare bus with Bartlett?
- Jim Hill: Bartlett bought your old spare bus.
- Candi Kane-Mays: Perhaps our needs are for a smaller bus?
- Peter Benson: That's the first question I had, but we take kids to Bartlett and Kennett.
- Sarah Pendleton: When our bus reaches the 100 thousand mile mark, we need a new one. You don't save much getting a smaller bus. We can't be stuck with too small a bus if we need to use the spare.
- Dick Badger: Why isn't the capital reserve adequate to cover the cost of a bus?
- Jim Hill: The Jackson voters bought 2 buses back to back. We're coming back to a 4-year cycle.
- Bill Kelley: Is the plan to buy the next bus 3 or 4 years from now? Can we continue to add 15 thousand each year to the reserve fund? Could we wait a year on this?
- Jim Hill: We waited last year. If we wait again, it would negatively affect the 4-year cycle we're striving for.
- Candi Kane-Mays: What about leasing a bus?
- Jim Hill: The cost is about the same, plus leasing costs.

A vote was taken and the motion passed.

ARTICLE 4 To see if the School District will vote to withdraw the sum of fifteen thousand dollars (\$15,000.) from the Expendable Trust Fund (Tuition trust fund) to be used to offset expenditures for the 2003-2004 school budget. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

Discussion:

- Q: What are the expenditures that this money will be used for?
- A: To offset tuition and expenditures in the general fund.

A vote was taken and the motion passed.

ARTICLE 5 To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000.) to be added to the Capital Reserve Fund (School Buses) previously established for this purpose, with these funds to be offset, in part, by National Forest Reserve Funds. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

There being no discussion, a vote was taken and the motion passed.

ARTICLE 7 That the voters of the Jackson School District vigorously oppose any and all un-funded and under-funded federal educational mandates including but not limited to those contained in the recently enacted No Child Left Behind Law, as well as those mandates historically unfunded within the IDEA/Special Education Laws. (Recommended by the School Board 3-0-0)

The article was moved and seconded.

Discussion:

- Peter Benson: The federal government has a bad track record for funding education laws. Leaves us no provisions, and erodes local control. Special mandates have dedicated cost, the real costs eight, nine or 10 years out. We want to send a message as a community about under-funded and un-funded mandates.

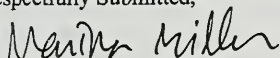
A vote was taken and the motion passed.

ARTICLE 8 To transact any other business that may legally come before this meeting.

- Dick Badger: \$15,000. out; \$15,000. back in. Why not put the money in general fund anyway, avoid the shell game.
- Carl Nelson: They are separate warrant issues.
- Sarah Pendleton: The Tuition Trust Fund was created before my time. We're not hit with \$40,000. increase because of fluctuations in numbers. What drives our costs the most is tuition.
- Q: What would happen if we voted down the \$15,000.? National Forest Funding...
- A: It would remain in the National Forest Reserve Fund.
- Adam Hirshan: After the vote was taken by ballot on Article 6, the moderator said he would not entertain a motion for reconsideration. Should someone want to reconsider the vote, they have the right to do so. I've never heard that the moderator can declare no reconsiderations of votes.
- Tim Scott: The moderator has a right to rule on that.
- Bill Kelley: Agreed with Adam Hirshan.
- Tim Scott: Stood corrected.

There being no other business, the meeting was adjourned at 9:20pm.

Respectfully Submitted,



Martha Miller

School District Clerk

SUPERINTENDENT'S REPORT

By Dr. Carl J. Nelson

To the Citizens of Jackson:

As the schools in SAU #9 look forward to the 2004-05 school year, we are extremely pleased that the Mount Washington Valley has remained together and supported the construction of a new high school and career/technical center, and the renovation of Kennett as a middle school. This effort will provide us with a long-term solution to the problems of our secondary facilities that have concerned us for years.

The new and renovated facilities will assist us in our pursuit of excellence in education, and reaffirm our commitment to the improvement of student achievement through the Continuous Improvement Process that has been in place for the past six years. This process allows us to make data-driven decisions, which enables staff and administrators to focus energies and resources in the areas that have been identified for improvement. The data obtained from our testing program, postgraduate surveys, and other locally gathered information guides further curriculum and staff development, and also provides guidance with regard to budgeting, resource allocations, and compliance with No Child Left Behind.

In February we published our fifth School Report Card for each individual school. In the spring, administrators throughout SAU #9 will conduct meetings with parents and community members to review School Report Cards for their schools. The SAU #9 and School Report Cards contain such data as testing results, post graduate surveys, and demographic information which are available at the individual schools and the SAU #9 office.

We remain very impressed with the dedication and quality of the people who serve the communities of SAU #9 and the Jackson School District. We have been equally impressed with the Valley's desire to improve and support education. The board and this administration have made every effort to maintain and improve the high quality of education and the delivery of services to our students and community, and at the same time control costs. We ask you to remember that an investment in education is an investment in the future of the Mount Washington Valley.

PRINCIPAL'S REPORT

By Anne Kebler

The Jackson Grammar School provides students a unique educational opportunity. Our small size allows staff to provide individualized instruction and attention, which includes a challenging curriculum as well as many enriching opportunities.

The student population at the Jackson School is 58 students this year. Classes continue to be organized with three multi-age groupings: a K-1 classroom (21), a 2-3 classroom (15), and a team taught 4-5-6 classroom (22). The large size of the incoming kindergarten (14) led to a staff reorganization in order to provide a full-time assistant in the K-1 classroom. At the same time, a new half-time special education position was created to provide support in grades 2-6 classrooms, and Martha Miller, our Physical Education teacher, has taken on that job as well. We also welcomed a new teacher to our staff this fall, Lissa McDonnell, who came to us from Massachusetts to teach 2nd and 3rd grades.

The school-wide theme of community building continues this year. We feel very fortunate in the support we receive from the overall broader community. A variety of activities during the past year illustrate this support, including the many parents and community members who made last February's Ski-A-Thon such a success, and the strong participation of volunteers in our soccer, cross country ski, and ESSC programs, as well as individuals who lend a hand in our classrooms each day.

Each year, we see a significant growth in our partnership with the Bartlett Recreation Program. Students participate in many programs offered through Bartlett such as sport activities, as well as Destination Imagination and a recently organized jazz band.

Here at the Jackson Grammar School we feel it is essential that students come to understand and value their role in the wider community. During the past year, that effort has been supported by the newly established "K-Kids" Club, launched by Rob and Marla Casella, and sponsored by the Mt. Washington Valley Kiwanis Club. Students from kindergarten through Grade 6 can participate in this club, where they actively participate in community service projects during the school year and summer months.

The Unified Arts continue to enhance the educational program at JGS. Despite the challenge of finding adequate space and time, all three programs (art, music and PE) provide unique and enriching activities which allow our students the opportunity to broaden their experiences beyond traditional educational activities. As a result, we have developed very talented artists, musicians, and athletes. Throughout the school year, students work with art teacher Lucy Gatchell to develop a portfolio of work that they are proud of and interested in showcasing. Many of our students were asked to display their creations at the Memorial Hospital this year, and the annual spring art festival in April celebrates student work.

Jackson's music teacher, Mr. James Berry, has expanded band and chorus significantly and now has begun to build a program which partners with the Bartlett music program so that our students have that much more exposure as they move forward. His December Holiday Concert was a wonderful community event!

Finally, Martha Miller works diligently to provide a creative and engaging Physical Education program which fosters good sportsmanship, respect, and a joy for physical well-being. Her efforts to contend with space and weather while providing an engaging PE program include cross country skiing, ice skating, cup stacking, and on-snow volley ball. She is always anxious to have volunteers help her with these endeavors, and we encourage interested members of the community to give her a call.

Community building extends to the Jackson Grammar School staff, which is proud of the professional learning community they have begun. Our work together as a staff is reflective and collegial. We embrace the concept of "teachers helping teachers to improve student learning" through activities such as peer observations, Critical Friends Groups to analyze student work, and Book/Study groups.

Each classroom finds unique and exciting happenings within their walls. Through the generosity of a grant from the Pequawket Foundation, K-1 students have been very involved in a garden project, where they have grown both vegetables and perennials. The K-1 classroom also makes weekly visits to their younger contemporaries at the Lilliputian Preschool at the Jackson Community Church. In the 2/3 classroom the students have gained a sense of the wider world through their friends Luna and Leap.

Luna and Leapy are stuffed frogs who have traveled with members of our school community as far as China. Soon Luna will be traveling with Josh Porter, our Tin Mountain teacher, to Costa Rica, and Leapy has been skydiving in Brazil with Scott Badger.

Finally, in the 4-5-6 classroom our sixth graders have been involved in year-long independent study projects. These interest-based projects have included interviews with members of the Mt. Washington Valley community with expertise in topics such as DNA, law enforcement, and engineering. Students will be prepared by spring to make presentations to the Jackson School Board and community members.

As the memorably cold winter of 2003-04 draws to a close, it has been a very busy and exciting year at the Jackson Grammar School. The JGS mission statement, which emphasizes the commitment to learning by fostering the intellectual, social, and physical growth of children, while promoting responsibility and respect and encouraging pride in the community, we believe is well met. Our doors are open to the community, and we welcome your participation in providing students with academic excellence, enrichment, and a safe and positive environment for learning. Over the years, Jackson has consistently demonstrated solid support for education, both financially and through volunteerism. We remain committed to building and sustaining this community partnership, and to promote continued excellence here at the Jackson Grammar School.

BARTLETT SCHOOL DISTRICT
2003-2004 TUITION CALCULATIONS
OCTOBER, 2003

ACTUAL ELEM.
GENERAL FUND RESPONDING
EXPENDITURES MS-25 LINE #
2002-2003 JUNE 30, 2003

1100 Regular Education	1,453,254.54	Page 7, Line 1
1200 Special Education	529,465.30	Page 7, Line 2
1400 Co-Curricular Education	50,065.93	Page 7, Line 4
2100 Student Support Services	249,596.01	Page 7, Line 5
2200 Instructional Staff Support Services	100,565.67	Page 7, Line 6
2300 General Administration	283,635.13	Page 7, Line 7
2400 School Administration	201,879.57	Page 7, Line 8
2600 Operation/Maintenance of Plant	293,985.43	Page 7, Line 10
2700 Student Transportation	127,894.72	Page 7, Line 11
2800 Central (Evaluation Services)	994.22	Page 7, Line 12
<hr/>		
TOTAL ELEM. GENERAL FUND EXPENSES	\$3,291,336.52 *	Page 7, Line 14
LESS: Revenue (Phys Ed, etc)	0.00	Incl Page 7, Line 1
LESS: Transportation	(127,894.72)	Page 7, Line 11
LESS: Spec. Educ.(Bartlett Only)	(441,268.68)	Incl Page 7, Line 2
LESS: Spec. Educ. Psych. (2140) (Bartlett Only)	(4,819.81)	Incl Page 7, Line 5
<hr/>		
TOTAL FOR TUITION CALCULATION	\$2,717,353.31	
DIVIDED BY 2002-2003 ADM	336.3	
<hr/>		
	\$8,080.15	
PLUS 2% RENTAL FEE (2003-2004)	\$356.89	
<hr/>		
2003-2004 TUITION RATE	\$8,437.04	

*Does not include Federal Projects/Lunch

CONWAY SCHOOL DISTRICT
2003-2004 HIGH SCHOOL TUITION CALCULATIONS
OCTOBER, 2003

	ACTUAL HIGH SCHOOL GENERAL FUND EXPENDITURES 2002-2003
1100 Regular Education	2,707,801.50
1200 Special Education	1,098,754.97
1300 Career/Technical Education	563,548.32
1400 Co-Curricular Education	246,757.53
2120 Guidance Services	277,279.42
2130 Health Services	43,310.90
2140 Psychological Services	50,110.56
2150 Speech Services	91,663.68
2160 Occupational/Physical Therapy Services	4,732.50
2190 Other Support Services	74,703.41
2210 Improvement of Instruction	67,661.85
2220 Educational Media	95,351.77
2310 School Board Services	55,326.38
2320 Office of Superintendent	282,716.40
2400 School Administration	476,600.09
2620 Operation/Maintenance of Plant	1,052,316.34
2720 Pupil Transportation	241,951.64
2800 Evaluation Services	734.66
2900 Other Support Services	226,842.39
TOTAL HIGH SCHOOL GENERAL FUND EXPENSES	\$7,658,164.31 *
LESS: Revenue-Driver Educ	(22,200.00)
LESS: Revenue-Voc Exchange	(17,734.85)
LESS: Revenue-CoCurricular	(3,331.75)
LESS: Transportation	(241,951.64)
PLUS: HS Student Activities Transp.	33,723.30
LESS: Spec. Educ.(Conway Only&Direct Reim)	(658,458.57)
LESS: Spec. Educ. Psych. (2140) (Conway Only)	(7,583.50)
TOTAL FOR TUITION CALCULATION	\$6,740,627.30
DIVIDED BY 2002-2003 HIGH SCHOOL ADM	914.6
	\$7,370.03
PLUS 2% RENTAL CHARGE (2003-2004)	\$292.70
2003-2004 CONWAY HIGH SCHOOL TUITION RATE	\$7,662.73

*Does not include Federal Projects/Lunch

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American Institute of CPA's (AICPA)

NH Society of CPA's (NHSCPA)



INDEPENDENT AUDITOR'S REPORT

To the School Board
Jackson School District
Jackson, New Hampshire

We have audited the accompanying general purpose financial statements of the Jackson School District as of and for the year ended June 30, 2003, as listed in the table of contents. These general purpose financial statements are the responsibility of the Jackson School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included in order to conform with accounting principles generally accepted in the United States of America. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Jackson School District as of June 30, 2003, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Jackson School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
August 20, 2003

JACKSON SCHOOL DISTRICT

Balance Sheet

June 30, 2003

	General Account
<u>ASSETS:</u>	
Cash	\$33,670.99
Interfund Receivable	3,058.64
Other Receivables	<u>1,000.00</u>
TOTAL ASSETS	\$37,729.63
<u>LIABILITIES AND FUND EQUITY:</u>	
Other Payables	\$ 902.83
Accrued Expenses	623.76
Deferred Revenues	9,520.29
Res. For Encumbrances	15,000.00
Unreserved Fund Balance	<u>\$11,682.75</u>
TOTAL LIABILITIES AND FUND EQUITY	\$37,729.63

STATEMENT OF REVENUES

For the Fiscal Year Ended June 30, 2003

	General Account	
<u>REVENUE FROM LOCAL SOURCES:</u>		
Total Assessments	\$394,440.00	
Tuition	3,078.50	
Transportation Fees	2,520.00	
Earnings on Investments	1,099.24	
Other Local Revenue	<u>1,109.44</u>	
TOTAL LOCAL REVENUE		\$402,247.18
<u>REVENUE FROM STATE SOURCES:</u>		
Adequacy Aid (State Tax)	\$390,812.00	
Catastrophic Aid	<u>18,949.66</u>	
TOTAL REVENUE FROM STATE SOURCES		409,761.66
<u>REVENUE FROM FEDERAL SOURCES:</u>		
Federal Forest Reserve	<u>\$ 19,357.15</u>	
TOTAL REVENUE FROM FEDERAL SOURCES		19,357.15
<u>REVENUE FROM OTHER SOURCES:</u>		
Transfer from Trust Funds	<u>\$ 16,975.90</u>	
TOTAL REVENUE FROM OTHER SOURCES		<u>\$ 16,975.90</u>
TOTAL REVENUE		\$848,341.89

JACKSON SCHOOL DISTRICT
ESTIMATED REVENUE
2004-2005

	ACTUAL RECEIPTS 2002-2003	ESTIMATED REVENUE 2003-2004	ESTIMATED REVENUE 2004-2005	
Unencumbered Balance	99,320	11,683	30,000	
REVENUE FROM STATE SOURCES:				
School Building Aid	0	0	0	
Catastrophic Aid	18,950	0	0	
REVENUE FROM FEDERAL SOURCES:				
Chapter 1 Grant	25,762	17,760	3,000	
Chapter V Grant	56	1,500	1,615	
Special Educ. Grants	3,230	3,742	4,985	
Title II Grant	6,893	7,602	7,168	
Title IV Drug Free Schools	713	844	878	
Small Rural School Achievement Program	0	11,728	10,000	
Unanticipated Grants	600	0	0	
Milk Reimbursement	613	400	400	
National Forest Funds	19,357	9,520	10,389	
Medicaid Reimbursement	0	0	0	
REVENUE FROM LOCAL SOURCES:				
Private Tuition	2,000	0	0	
Tuition, Other Summer School	1,079	0	0	
Now Interest	1,099	2,500	2,500	
Transportation	2,520	2,520	2,520	
Other Local	1,109	0	0	
Sale of Milk	856	800	800	
Expendable Trust-Tuition	15,000	15,000	10,000	
Expendable Trust-Maintenance	0	80,000	0	
Capital Reserve-School Bus	0	40,000	0	
Expendable Trust-Technology	1,976	0	0	
Total Revenue	201,133	205,599	84,255	
STATE OF NH EDUCATION TAX	390,812	425,660	425,660	To Be Revised **
DISTRICT ASSESSMENT	394,440	622,594	812,764	
GRAND TOTAL REVENUE	\$986,385	\$1,253,853	\$1,322,679 *	

* Does not include separate/special articles

** Figures Used Are the Same as the Prior Year. If House Bill 608 Approved, then Jackson may no longer be a "donor" school district.

JACKSON SCHOOL DISTRICT
BUDGET COMPARISON BY FUNCTION
2004-2005

	ADOPTED BUDGET 2002-2003	ACTUAL EXPENSES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
1100 Regular Education	490,933	506,579	598,092	841,199
1200 Special Education	66,495	63,154	55,154	54,038
1400 Co-Curricular	6,701	6,705	6,901	8,127
2120 Guidance Services	10,364	9,430	11,626	13,431
2130 Health Services	2,889	2,944	3,000	3,071
2140 Psychological Services	1,000	3,620	2,500	2,500
2150 Speech Services	800	558	1,300	1,300
2160 Physical/Occupational Services	12,000	7,792	12,000	21,000
2210 Improvement of Instruction	16,347	6,556	21,650	17,628
2220 Educational Media Service	250	20	1,250	3,250
2310 School Board Services	22,044	17,314	23,097	23,595
2320 Office of Superintendent	70,690	70,690	73,463	79,828
2410 Office of Principal	68,823	68,393	72,299	73,356
2620 Op/Maintenance of Plant	60,828	57,398	165,606	78,672
2720 Pupil Transportation	75,865	68,796	145,289	71,638
2810 Evaluation Service	1,000	915	1,000	1,000
2835 Staff Services	200	116	250	200
5100 Debt Service	0	0	0	0
5221 Food Service	1,200	1,601	1,200	1,200
5250 Transfer to Capital Reserve/ Expendable Trust Funds	30,000	30,000	15,000	0
Total Operating Budget	\$938,429	\$922,581	\$1,210,677	\$1,295,033
FEDERAL PROJECTS FUNDS:				
Title V Grant	1,500	56	1,500	1,615
Spec Educ Grants (94-142 Funds)	2,800	3,230	3,742	4,985
Chapter 1 Grant	13,800	25,761	17,760	3,000
Title II Grant	700	0	0	0
Title IIA-Class Size Reduction	8,600	6,893	7,602	7,168
Title IV-Drug Free Schools	0	713	844	878
Small Rural School Achievement Program	0	0	11,728	10,000
Unanticipated Grants	0	600	0	0
Grand Total Appropriation	\$965,829	\$959,834	\$1,253,853	\$1,322,679 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNG- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
1100 REGULAR EDUCATION						
1100	110	77 Salaries, Teachers	111,110	121,282.70	126,206	137,700
1100	110	67 Salaries, Music-Vocal & Instrum.	10,200	10,200.00	10,200	10,900
1100	110	11 Salaries, Art	5,360	5,360.00	5,360	5,710
1100	110	69 Salaries, Phys Ed	5,920	5,920.00	5,920	6,270
1100	110	78 Salaries, Instructional Aide	0	0.00	11,159	11,606
1100	120	76 Salaries, Substitutes	2,000	2,821.31	2,000	3,000
1100	211	39 Health/Dental Insurance	25,084	31,948.65	45,641	50,976
1100	220	38 Fica	10,296	11,160.39	12,305	13,402
1100	232	42 Teachers' Retirement	2,867	3,233.63	3,202	3,373
1100	250	43 Unemployment	333	102.26	410	436
1100	260	44 Workers' Compensation	1,265	836.15	1,512	701
1100	840	200 Performance Based Salary	0	0.00	13,085	11,560
Sub Total Function 1100 Salaries/Benefits			174,435	192,865.09	237,000	255,634
1100	321	120 Tin Mountain Project	2,670	3,000.00	3,000	3,000
1100	321	155 Cont Serv-Reading Specialist	500	0.00	500	100
1100	321	170 Enrichment Program	1,500	1,239.31	1,500	1,500
1100	330	120 Contr. Serv-School to Career	655	655.00	690	781
1100	430	118 Repairs to Equipment	1,500	1,521.80	1,500	1,500
1100	560	102 Tuition-Jr High	124,500	117,372.90	126,000	143,360
1100	560	103 Tuition-High School	169,763	175,937.91	211,167	202,975
1100	561	103 Tuition-High School (Share of HS Bond)	0	0.00	0	214,949
1100	610	11 Supplies, Art	750	591.51	700	575
1100	610	23 Supplies, Lang Arts	1,025	470.31	650	550
1100	610	28 Supplies, Foreign Language	500	0.00	300	300
1100	610	32 Supplies, Health	200	0.00	200	200
1100	610	61 Supplies, Math	1,000	915.80	500	500
1100	610	67 Supplies, Music	0	0.00	250	275
1100	610	69 Supplies, Phys Ed	400	137.75	300	400

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
1100	610	80 Supplies, Science	500	61.00	550	400
1100	610	81 Supplies, Social Studies	400	250.12	200	200
1100	610	83 Supplies, General	2,500	2,001.48	2,500	2,500
1100	610	138 Supplies, Computer	1,000	601.78	1,000	1,000
1100	641	11 Books, Art	50	84.70	0	100
1100	641	23 Books, Language Arts	900	615.13	850	1,300
1100	641	59 Periodicals	220	124.50	150	150
1100	641	61 Books, Math	300	231.26	300	550
1100	641	67 Books, Music	275	305.87	600	400
1100	641	69 Books, Physical Education	0	67.08	0	0
1100	641	80 Books, Science	350	92.95	300	375
1100	641	81 Books, Social Studies	440	139.70	975	750
1100	642	138 Software, Computer Lit	1,000	2,890.65	2,000	2,000
1100	731	11 New Equipment, Art	0	0.00	1,000	250
1100	731	67 New Equipment, Music	640	0.00	450	575
1100	734	138 New Equipment, Computers/Technology	2,960	4,405.46	2,960	3,400
1100	739	83 New Furniture, General	0	0.00	0	650
Sub Total Function 1100 Other			316,498	313,714	361,092	585,565
TOTAL 1100 REGULAR EDUCATION			\$490,933	\$506,579	\$598,092	\$841,199
1200 SPECIAL EDUCATION						
1200	110	78 Salaries, Aide	10,833	11,316.03	6,696	6,696
1200	110	82 Salaries, Teacher	24,044	26,946.92	26,947	27,602
1200	211	39 Health/Dental Insurance	9,967	10,070.07	5,853	6,673
1200	220	38 Fica	2,668	3,012.94	2,574	2,624
1200	232	42 Teacher Retirement	620	695.23	711	729
1200	250	43 Unemployment	72	22.42	72	72

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC-TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
1200	260	44 Workers' Compensation	328	216.67	316	137
1200	840	200 Performance Based Salary	1,163	0.00	1,285	1,205
Sub Total Function 1200 Salaries/Benefits			49,695	52,280	44,454	45,738
1200	330	135 Extended School Yr Program	1,000	1,848.89	2,000	2,500
1200	330	991 Cont Serv-Diagnostic Serv	500	380.62	500	500
1200	560	109 Tuition, Special Education	15,000	8,595.00	8,000	5,000
1200	610	82 Supplies, Special Ed	200	0.00	200	300
1200	641	82 Books, Spec Educ	100	49.45	0	0
Sub Total Function 1200 Other			16,800	10,874	10,700	8,300
TOTAL 1200 SPECIAL EDUCATION			\$66,495	\$63,154	\$55,154	\$54,038
1400 CO-CURRICULAR						
1400	110	77 Salaries, Summer Program	4,454	4,766.00	4,454	5,075
1400	220	38 Fica	341	364.58	341	388
1400	260	44 Workers' Compensation	42	27.67	42	20
1400	330	120 Stipend, Co-Curricular OM	300	300.00	300	300
1400	330	170 Artist in Residence	500	500.00	500	500
1400	520	143 Student Accident Insurance	220	180.00	220	480
1400	610	83 Supplies, Soccer	200	0.00	200	500
1400	610	100 Supplies, Co-Curricular(Summer)	500	566.73	700	700
1400	739	83 New Equipment, Co-Curricular	0	0.00	0	0
1400	840	200 Performance Based Salary	144	0.00	144	164
TOTAL 1400 CO-CURRICULAR			\$6,701	\$6,705	\$6,901	\$8,127

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
2120 GUIDANCE SERVICE						
2120	110	77 Salaries, Guidance Counselor	6,200	6,571.73	6,572	6,921
2120	211	39 Health/Dental Insurance	2,535	1,554.84	2,564	3,541
2120	220	38 Fica	474	502.79	503	529
2120	250	43 Unemployment	37	7.47	39	14
2120	260	44 Workers' Compensation	58	38.52	62	28
2120	330	120 Testing, Achievement	760	642.07	1,185	1,700
2120	610	31 Supplies, Guidance	300	112.70	200	200
2120	840	120 Performance Based Salary	0	0.00	501	498
TOTAL 2120 GUIDANCE SERVICES			\$10,364	\$9,430	\$11,626	\$13,431
2130 HEALTH SERVICES						
2130	110	32 Salaries, School Nurse	2,436	2,485.61	2,510	2,610
2130	220	38 FICA, School Nurse	186	190.17	192	200
2130	250	43 Unemployment	15	3.74	15	16
2130	260	44 Workers' Comp., School Nurse	23	15.13	24	10
2130	330	32 Contr Services-Nurse	0	142.36	0	0
2130	610	32 Supplies, Health	150	107.40	150	150
2130	840	120 Performance Based Salary	79	0.00	109	85
TOTAL 2130 HEALTH SERVICES			\$2,889	\$2,944	\$3,000	\$3,071
2140 PSYCHOLOGICAL SERVICES						
2140	330	120 Psych Testing/Counseling	1,000	3,620.00	2,500	2,500
TOTAL 2140 PSYCHOLOGICAL SERVICES			\$1,000	\$3,620	\$2,500	\$2,500

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003		ACTUAL EXPENDITURES 2002-2003		ADOPTED BUDGET 2003-2004		PROPOSED BUDGET 2004-2005	
2150 SPEECH SERVICES										
2150	330	120 Speech Services	500	558.00	1,000	1,000				
2150	610	82 Supplies, Speech	300	0.00	300	300				
TOTAL 2150 SPEECH SERVICES			\$800	\$558	\$1,300	\$1,300				
2160 PHYSICAL/OCCUPATIONAL SERVICES										
2160	330	120 Phys/Occup Therapy	12,000	7,791.50	12,000	20,800				
2160	610	82 Supplies, Phys/Occup Therapy	0	0.00	0	200				
TOTAL 2160 PHYSICAL/OCCUP. SERVICES			\$12,000	\$7,792	\$12,000	\$21,000				
2210 IMPROVEMENT OF INSTRUCTION										
2210	120	77 Salary, Mentor Stipend	0	0.00	0	0				
2210	120	138 Technology Coord. Stipend	4,000	4,000.00	4,000	4,000				
2210	220	38 FICA	306	288.63	306	306				
2210	232	42 Teacher Retirement	103	103.22	106	106				
2210	260	44 Workers Compensation	38	24.85	38	16				
2210	240	17 Course Reimbursement	4,200	1,030.00	0	0				
2210	240	1017 Course Reimbursement (Adm)	1,000	0.00	0	0				
2210	322	45 Staff & Curriculum Development	5,000	238.45	2,500	2,500				
2210	550	70 Printing, Curriculum	300	26.70	300	300				
2210	320	120 Professional Develop/Course Reim	1,000	647.82	14,000	10,000				
2210	641	71 Professional Books/Periodicals	400	196.71	400	400				

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
TOTAL 2210 IMPROVEMENT OF INSTRUCTION			\$16,347	\$6,556	\$21,650	\$17,628
2220 EDUCATIONAL MEDIA SERVICE						
2220	330	120 Cont Serv-Librarian	0	0.00	1,000	3,000
2223	430	120 Cont Serv-AV Repair	250	20.00	250	250
TOTAL 2220 EDUCATIONAL MEDIA			\$250	\$20	\$1,250	\$3,250
2310 SCHOOL BOARD SERVICES						
2310	110	74 Salaries, School Board	7,200	7,200.00	7,200	7,200
2310	220	38 FICA	551	550.80	551	551
2310	380	47 Census	200	0.00	200	200
2310	522	35 Insurance, Umbrella	233	283.00	336	184
2310	523	37 Insurance, Treas. Bond	130	64.29	130	60
2313	110	74 Salary, Treasurer	600	600.00	600	600
2314	380	74 Salary, Clerk	25	25.00	25	25
2317	330	47 Audit	2,500	2,500.00	3,000	4,000
2318	330	47 Legal/Professional Services	6,000	1,692.00	6,000	6,000
2319	330	120 Fixed Asset Inventory	30	22.00	30	0
2319	330	21 NCEF Membership	150	105.00	300	300
2319	330	117 School Board Expenses	1,500	1,147.11	1,800	1,500
2319	380	47 Salary, Moderator	25	25.00	25	25
2319	540	70 Advertising/Printing	1,000	1,508.49	1,000	1,000
2319	550	70 Printing, School/Community	300	64.65	300	300
2319	810	21 Dues, NHSBA	1,600	1,525.60	1,600	1,650
TOTAL 2310 SCHOOL BOARD SERVICES			\$22,044	\$17,313	\$23,097	\$23,595

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
2320 OFFICE OF SUPERINTENDENT						
2320	311	104 SAU #9 Share	70,690	70,690.00	73,463	79,828
TOTAL 2320 OFFICE OF SUPERINTENDENT			\$70,690	\$70,690	\$73,463	\$79,828
2410 OFFICE OF PRINCIPAL						
2410	110	72 Salary, Principal	27,254	25,890.08	25,890	26,519
2410	120	75 Salary, Secretary	12,828	16,713.20	16,164	16,030
2410	211	39 Health/Dental Insurance	17,610	17,464.54	17,831	18,559
2410	220	38 Fica	3,066	3,259.23	3,160	3,255
2410	231	41 Employee Retirement	0	686.90	909	946
2410	232	42 Teacher Retirement	703	667.96	683	700
2410	250	43 Unemployment	48	22.42	48	48
2410	260	44 Workers' Compensation	377	249.01	388	170
2410	840	200 Performance Based Salary	1,337	0.00	1,426	1,429
Sub Total Function 2410 Salaries/Benefits			63,223	64,953	66,499	67,656
2410	330	138 Contr. Services-Tech Services	500	722.50	500	500
2410	430	138 Maint/Computers	1,200	333.86	1,200	1,200
2410	550	70 Printing School Records	500	0.00	200	200
2410	580	15 Travel/Conferences, Principal	400	0.00	400	400
2410	610	83 Supplies, Principal's Office/Student Activ	1,500	1,215.74	2,000	2,000
2410	610	100 Supplies, Meetings	300	221.36	300	300
2410	642	83 Software, Principal's Office	600	441.90	600	500
2410	731	100 New Equipment, Adm.	0	0.00	0	0
2410	733	100 New Furniture, Principal's Office	0	0.00	0	0
2410	810	21 Dues	600	504.00	600	600

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
<hr/>						
		Sub Total Function 2410 Other	5,600	3,439	5,800	5,700
<hr/>						
		TOTAL 2410 OFFICE OF PRINCIPAL	\$68,823	\$68,393	\$72,299	\$73,356
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2620 OP/MAINTENANCE OF PLANT						
2620	120	72 Salary, Maintenance	10,249	10,852.76	10,531	10,951
2620	130	72 Salary, Maintenance Projects	1,500	0.00	1,500	1,500
2620	211	39 Health/Dental Insurance	4,751	4,750.92	4,830	4,934
2620	220	38 Fica	899	830.23	920	953
2620	250	43 Unemployment	96	14.95	96	96
2620	260	44 Workers' Compensation	558	365.27	571	311
2620	840	200 Performance Based Salary	334	0.00	457	355
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		Sub Total Function 2620 Salaries/Benefits	18,387	16,814	18,905	19,100
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2620	411	94 Utilities, Water	300	241.42	450	300
2620	420	120 Cont Serv, Cleaning	11,979	13,388.00	14,950	13,800
2620	421	100 Cont Serv, Incinerator/Grounds	2,212	1,336.00	2,212	2,212
2620	430	119 Repairs, Building(Materials)	1,725	899.05	1,725	3,725
2620	430	100 Contr Service, Renovate Basement	0	0.00	105,000	0
2620	430	120 Cont Service, Repairs	7,695	9,910.45	3,695	23,195
2620	521	36 Insurance, Boiler	150	107.00	128	117
2620	521	40 Insurance, Multi Peril	1,331	1,981.81	2,250	2,055
2620	531	92 Utilities, Telephone	4,943	2,433.46	4,091	3,401
2620	610	53 Supplies, Cleaning	936	879.15	1,026	900
2620	622	89 Utilities, Electricity	7,107	5,505.35	7,649	5,780
2620	624	91 Heat, Fuel Oil	4,063	3,901.64	3,525	4,087

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC- TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
2620	735	100 Replacement Equipment, Maint.	0	0.00	0	0
		Sub Total Function 2620 Other	42,441	40,583	146,701	59,572
		TOTAL 2620 OPERATION/MAINT OF PLANT	\$60,828	\$57,397	\$165,606	\$78,672
2720		PUPIL TRANSPORTATION				
2720	110	72 Salaries, Bus Drivers	31,515	31,176.12	31,036	33,186
2720	120	76 Salaries, Substitutes	1,200	335.00	1,200	1,200
2720	211	39 Health/Dental Insurance	13,973	9,340.32	9,660	9,868
2720	220	38 Fica	2,503	2,410.59	2,466	2,631
2720	231	41 Employee Retirement	1,305	1,326.87	1,831	1,958
2720	250	43 Unemployment	103	31.02	103	103
2720	260	44 Workers' Compensation	3,330	2,032.43	3,282	1,204
2720	840	200 Performance Based Salary	1,066	0.00	1,421	1,134
		Sub Total Function 2720 Salaries/Benefits	54,995	46,652	50,999	51,284
2720	430	99 Labor (Garage)	3,597	4,644.75	3,780	4,315
2720	524	34 Insurance, Buses	1,800	1,371.00	1,645	1,507
2720	580	15 Conferences/Training, Bus Drivers	0	50.00	150	150
2720	610	87 Supplies, Parts	6,960	5,802.80	5,213	5,271
2720	626	86 Supplies, Fuel	7,163	6,600.58	6,648	7,192
2720	733	100 New Equipment	0	0.00	0	0
2720	736	100 Replacement Equip-Bus	0	0.00	75,204	0
2722	519	120 Transportation-Spec Ed	100	2,637.50	500	500
2725	519	120 Transp-Extra Trips	750	694.36	750	819
2729	519	120 Transp-Summer Program	500	343.01	400	600
		Sub Total Function 2720 Other	20,870	22,144	94,290	20,354

FUNCTION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
<hr/>						
		TOTAL 2720 PUPIL TRANSPORTATION	\$75,865	\$68,796	\$145,289	\$71,638
		2810 EVALUATION SERVICES				
	2810	330 100 Accreditation, Elementary	1,000	915.00	1,000	1,000
		TOTAL 2810 EVALUATION SERVICES	\$1,000	\$915	\$1,000	\$1,000
		2835 STAFF SERVICES				
	2835	340 25 Exams, Health-Staff	200	116.26	250	200
		TOTAL 2835 STAFF SERVICES	\$200	\$116	\$250	\$200
		5100 DEBT SERVICE				
	5110	910 100 Principal of Debt(1990)	0	0.00	0	0
	5120	830 100 Interest on Debt(1990)	0	0.00	0	0
		TOTAL 5100 DEBT SERVICE	\$0	\$0	\$0	\$0
		5221 FOOD SERVICE				
	5221	930 63 District Monies	1,200	1,601.13	1,200	1,200
		TOTAL 5221 FOOD SERVICE	\$1,200	\$1,601	\$1,200	\$1,200

JACKSON SCHOOL DISTRICT 2004-2005 BUDGET

FUNC-TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2002-2003	ACTUAL EXPENDITURES 2002-2003	ADOPTED BUDGET 2003-2004	PROPOSED BUDGET 2004-2005
5250 CAPITAL RESERVE						
5251	930	105 Transfer Capital Reserve, Bus	15,000	15,000.00	15,000	0
5251	930	105 Transfer Capital Res., Spec Educ	0	0.00	0	0
5252	930	105 Transfer Tuition Trust Fund	0	0.00	0	0
5252	930	105 Transfer Technology Trust Fund	0	0.00	0	0
5252	930	105 Transfer Maintenance Trust Fund	15,000	15,000.00	0	0
TOTAL 5250 CAPITAL RESERVE			\$30,000	\$30,000	\$15,000	\$0
TOTAL OPERATING BUDGET						
			\$938,429	\$922,581	\$1,210,677	\$1,295,033
PROPOSED GRANT EXPENSES(100% FUNDED)						
Title V Grant						
Spec Educ (94-142 Funds)			1,500	55.78	1,500	1,615
Chapter 1 Grant			2,800	3,230.34	3,742	4,985
Title II Grant			13,800	25,761.46	17,760	3,000
Title IIA-Class Size Reduction			700	0.00	0	0
Title IV-Drug Free Schools			8,600	6,892.97	7,602	7,168
Small Rural School Achievement Prog (US Dept Ed)			0	713.15	844	878
Unanticipated Grants			0	0.00	11,728	10,000
			0	599.92	0	0
TOTAL GRANTS			27,400	37,254	43,176	27,646
GRAND TOTAL APPROPRIATION						
			\$965,829	\$959,834	\$1,253,853	\$1,322,679 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT
SPECIAL EDUCATION EXPENSES/REVENUE 2001-2002, 2002-2003

EXPENSES: SPECIAL EDUCATION		ACTUAL EXPENSES 2001-2002	ACTUAL EXPENSES 2002-2003
1200.110.78	Salaries, Aide	\$11,021	\$11,316
1200.110.82	Salaries, Teacher	\$24,500	\$26,947
1200.211.39	Health Insurance	\$8,226	\$10,070
1200.220.38	FICA	\$2,723	\$3,013
1200.232.42	Teacher Retirement	\$632	\$695
1200.250.43	Unemployment	\$31	\$22
1200.260.44	Worker's Compensation	\$206	\$217
1200.330.135	Extended School Year	\$508	\$1,849
1200.330.991	Contracted Service-Diagnostic Services	\$0	\$380
1200.560.109	Tuition, Special Education	\$41,608	\$8,595
1200.610.82	Supplies, Special Education	\$208	\$0
1200.641.82	Books, Special Education	\$0	\$49
2140.330.120	Psychological Testing/Counseling	\$2,918	\$3,620
2150.330.120	Speech Testing	\$246	\$558
2160.330.120	Occupational/Physical Therapy	\$6,856	\$7,792
2722.519.120	Transportation, Special Education	\$0	\$2,638
	Special Education Grants	\$2,013	\$3,230
TOTAL ALL SPECIAL EDUCATION EXPENSES		\$101,696	\$80,991

REVENUE: SPECIAL EDUCATION		ACTUAL REVENUE 2001-2002	ACTUAL REVENUE 2002-2003
	Catastrophic Aid	\$0	\$18,950
	NH State Adequacy Allocation for Spec Educ	\$16,886	\$32,448
	Medicaid Reimbursement	\$0	\$0
	Special Education Grants	\$2,013	\$3,230
TOTAL SPECIAL EDUCATION REVENUE		\$18,899	\$54,628

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American Institute of CPA's (AICPA)

NH Society of CPA's (NHSCPA)



INDEPENDENT AUDITOR'S REPORT

To the SAU Board
School Administrative Unit #9
Conway, New Hampshire

We have audited the accompanying general purpose financial statements of the School Administrative Unit #9 as of and for the year ended June 30, 2003, as listed in the table of contents. These general purpose financial statements are the responsibility of the School Administrative Unit #9's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included in order to conform with accounting principles generally accepted in the United States of America. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Administrative Unit #9 as of June 30, 2003, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Grzelak & Company, P.C.

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
August 20, 2003

SCHOOL ADMINISTRATIVE UNIT NO. 9
2004-2005 Budget

Func- tion	Object/ Dept.	Description	Adopted Budget 2003-04	Adopted Budget 2004-05	Jackson's Share 7.41% 2004-05
2190		OTHER SUPPORT SERVICES			
	110-72	Salary - Special Serv. Dir.	60,399	61,607	4,562.34
	110-75	Salary - Secretary	22,258	23,156	1,714.83
	110-77	Salaries - Spec. Prof. Staff	35,000	36,771	2,723.10
	211-39	Health Insurance	32,558	37,004	2,740.35
	212-39	Dental Insurance	2,558	3,036	224.83
	213-39	Life Insurance	271	271	20.07
	220-38	FICA	9,001	9,297	688.49
	231-41	Employee Retirement	4,877	5,001	370.35
	232-42	Teacher Retirement	924	971	71.91
	250-43	Unemployment Comp.	204	228	16.89
	260-44	Workers' Compensation	965	486	35.99
	451-100	Rental/Preschool Screening Space	100	100	7.41
	580-15	Travel/Conf.-Out of Dist.-Dir.	1,800	1,600	118.49
	580-112	Travel-In District (Dir.)	750	975	72.20
	580-113	Travel-In District (Staff)	700	600	44.43
	580-114	Travel-Out of Dist. (Staff)	300	100	7.41
	610-82	Supplies	400	50	3.70
	641-71	Periodicals	50	50	3.70
	642-82	Software	240	240	17.77
	810-21	Dues & Fees	800	850	62.95
	840-200	Proposed Salary Increases	3,232	3,881	287.41
		Sub Total	177,387	186,274	13,794.62

Func- tion	Object/ Dept.	Description	Adopted Budget 2003-04	Adopted Budget 2004-05	Jackson's Share 7.41% 2004-05
2210		<u>IMPROVEMENT OF INSTRUCTION</u>			
	110-141	Salary (Grants Coord.)	9,726	9,921	734.70
	220-38	FICA	744	759	56.21
	250-43	Unemployment Comp.	88	76	5.63
	260-44	Workers' Compensation	80	40	2.96
	580-15	Travel - Out of District	300	200	14.81
	580-112	Travel - In District	75	50	3.70
	840-200	Performance Based Salary	211	322	23.85
	240-17	Course Reimbursement	5,000	3,000	222.17
	320-45	Improvement of Instruction	2,000	2,000	148.11
	641-71	Books/Periodicals	500	500	37.03
		Sub Total	18,724	16,868	1,249.17
2310		<u>SCHOOL BOARD SERVICES</u>			
2310	523-37	Fidelity Bonds	250	250	18.51
2317	330-47	Audit	2,500	3,500	259.19
2318	330-47	Legal Services	4,000	10,000	740.56
2319	300-117	Board Expenses	1,600	1,600	118.49
2319	300-120	Fixed Asset Inventory	50	50	3.70
2319	330-120	Contr. Services, Consultant	1,500	0	0.00
	520-35	Insurance, Liability	9,844	14,026	1,038.70
	540-70	Advertising	1,000	1,000	74.06
		Sub Total	20,744	30,426	2,253.21

Description

Object/
Dept.

Func-
tion

2320

OFFICE OF SUPERINTENDENT

110-72	Salary - Superintendent	85,284	86,990	6,442.09
110-75	Salary - Secretary	30,798	32,030	2,372.00
110-75	Salary - Receptionist/Secy.	10,022	10,419	771.58
120-75	Temp. Salary-Clerical	3,000	10,000	740.56
211-39	Health Insurance	16,882	11,421	845.79
212-39	Dental Insurance	1,667	966	71.54
213-39	Life Insurance	197	320	23.70
220-38	FICA	10,203	10,464	774.92
231-41	Employee Retirement	11,956	12,244	906.73
250-43	Unemployment Comp.	230	235	17.40
260-44	Workers' Comp.	1,059	530	39.25
580-15	Travel - Out of District	2,500	3,000	222.17
580-112	Travel - In District	2,000	1,500	111.08
641-71	Books	75	75	5.55
641-59	Periodicals	300	350	25.92
810-21	Dues & Fees	1,350	1,400	103.68
840-200	Proposed Salary Increases	3,926	4,425	327.69
	Sub Total	181,449	186,369	13,801.65

2321

OFFICE OF ASST. SUPERINTENDENT

110-72	Salary - Asst. Supt.	71,817	72,000	5,332.00
110-75	Salary - Secretary	21,799	22,676	1,679.28
211-39	Health Insurance	8,039	9,137	676.65
212-39	Dental Insurance	851	731	54.13
213-39	Life Insurance	172	172	12.74
220-38	FICA	7,162	7,243	536.38
231-41	Employee Retirement	5,523	5,586	413.67

Func- tion	Object/ Dept.	Description	Adopted Budget 2003-04	Adopted Budget 2004-05	Jackson's Share 7.41% 2004-05
	250-43	Unemployment Comp.	136	152	11.26
	260-44	Workers' Comp.	768	379	28.07
	580-15	Travel/Conf.-Out of District	1,500	1,500	111.08
	580-112	Travel - In District	1,200	1,200	88.87
	810-21	Dues & Fees	1,350	1,350	99.98
	840-200	Proposed Salary Increases	2,511	2,935	217.35
		Sub Total	122,828	125,061	9,261.46
2521		OFFICE OF BUSINESS/FINANCE			
	110-72	Salary - Dir. Adm. Serv.	47,972	48,931	3,623.61
	110-73	Salary - Dir. Budget/Finance	47,972	48,931	3,623.61
	110-74	Salary - Financial Asst.	24,116	25,077	1,857.09
	110-74	Salary - Financial Asst.	31,278	32,531	2,409.10
	110-75	Salary - Receptionist/Sec.	10,022	10,419	771.58
	211-39	Health Insurance	28,941	37,461	2,774.19
	212-39	Dental Insurance	2,519	4,001	296.30
	213-39	Life Insurance	320	320	23.70
	220-38	FICA	12,344	12,691	939.84
	231-41	Employee Retirement	9,520	9,787	724.78
	250-43	Unemployment Comp.	306	342	25.33
	260-44	Workers' Comp.	1,323	664	49.17
	340-120	Technical Support	2,000	2,000	148.11
	340-100	Software Support	11,180	14,570	1,078.99
	430-120	Repairs/Maint. of Equipment	16,500	16,500	1,221.92
	534-100	Postage	10,013	10,013	741.52
	550-120	Printing Expenses	2,000	2,000	148.11
	580-15	Travel/Conf.-Out of District	1,200	1,600	118.49

Func- tion	Object/ Dept.	Description	Adopted Budget 2003-04	Adopted Budget 2004-05	Jackson's Share 7.41% 2004-05
	580-112	Travel - In District	950	950	70.35
	610-83	Supplies	12,000	12,500	925.69
	642-100	Software Purchase	0	9,000	666.50
	733-100	Additional Equipment	1,500	6,500	481.36
	810-21	Dues & Fees	300	300	22.22
	840-200	Proposed Salary Increases	5,056	5,261	389.61
		Sub Total	279,332	312,349	23,131.17
2620		<u>OPERATIONS/MAINTENANCE</u>			
	420-120	Cleaning	5,880	6,720	497.65
	430-119	Repairs/Maintenance	2,160	2,160	159.96
	430-120	Repairs/Contracted Service	4,250	13,750	1,018.26
	520-40	Insurance	842	1,393	103.16
	530-92	Telephone	13,043	11,443	847.42
	622-89	Electricity	3,886	3,876	287.04
	624-91	Fuel Oil	1,619	1,716	127.08
	930-120	Construction Fund - Transfer	150,000	150,000	11,108.33
2630	430-120	Contr. Services - Grounds	2,915	3,668	271.63
		Sub Total	184,595	194,726	14,420.53
2720		<u>SCHOOL TRANSPORTATION</u>			
	110-72	Salary, Transportation Coord.	23,918	24,396	1,806.66
	211-39	Health Insurance	4,020	4,568	338.28
	212-39	Dental Insurance	543	644	47.69
	213-39	Life Insurance	98	98	7.26
	220-38	FICA	1,830	1,866	138.19

<u>Func- tion</u>	<u>Object/ Dept.</u>	<u>Description</u>	<u>Adopted Budget 2003-04</u>	<u>Adopted Budget 2004-05</u>	<u>Jackson's Share 7.41% 2004-05</u>
	231-41	Employee Retirement	1,411	1,439	106.56
	250-43	Unemployment Comp.	68	76	5.63
	260-44	Workers' Comp.	1,196	1,220	90.35
	580-15	Travel/Conf. - Out of District	1,000	500	37.03
	580-112	Travel - In District	1,500	500	37.03
	810-21	Dues & Fees	100	0	0.00
	840-200	Proposed Salary Increase	567	868	64.28
		Sub Total	36,251	36,175	2,678.96
			-----	-----	-----
		GROSS BUDGET TOTAL	1,021,310	1,088,248	80,590.77
		Plus Federal Project Expenses	+10,000	+10,000	+ 740.56
			1,031,310	1,098,248	81,331.33
		Less Estimated Revenue	- 21,800	-20,300	-1,503.33
		NET TOTAL EXPENSES	1,009,510	1,077,948	79,828.00

ENROLLMENT STATISTICS
(As Of January 2004)
Total K-6 ... 58 Total 7-12 ... 39

Kindergarten

Christopher Burton
Isabelle Doucette
Marissa Edgerly
Ariel Fogden
Talia Hutchings
Mariah Kelly
Sarah Meyers
Nora Miller
Neville Grady-White
Jackson Ross-Parent
Kherry Rober-Donovan
Craig Stevenson
Frank Thompson
Robert Thurston

Grade 1

Duncan Allen
Malcolm Badger
Pearse Benson
Emily Davis
Benjamin Kelly
Mikayla Mallett
Donovan Spaulding

Grade 2

Carter Martin Allen
Timothy Allen
Molly Badger
Andrew Casella
Morgan Doucet
Anna Mays
David Mays
Lucas Tinkham
Cody Weber

Grade 3

Hannah Benson
Madison Doucette
Lauren Douglass
Sarah Ann Hernandez
Casey Methot
Gregory Miller

Grade 4

Kaitlin Burton
Stefanie Casella
Rose Gill
Jenna Hill
Abigail Kelly
Mallory Tinkham
Austin Weber

Grade 5

Jon-Paul Cooper
Andrew Douglass
Allison Fichera
Brian Fox
Tayla James
Taylor Meyers
Ronnie Ruiz
Tristin Weber
Donald Worcester

Grade 6

Katherine Badger
Doug Fichera
Matthew Hayes
Alison Hirshan
Madeline Hirshan
Christopher Low

Grade 7 *

Melanie Allen
Adam Crowther
Jessica Crowther
Charlotte Doucette
Bridget Gill
Ashley McGrath
Larissa Spaulding

Grade 8 *

Sarah Asbury
Melinda Edgerly
Grace Hirshan
Camrin James

Kathleen Low
Noah McLeavey-Weeder

Grade 9 **

Mitchell Harmon
Carolyn Hayes
Keith Kantack
Carol Norton
Sasha Pietkiewicz
Morgan Porter
Jodie Sandonato

Grade 10 **

Colt Fox
Jonathan Harmon
Ryan Hill
Miriah Moser
Jessica Norton
Natasha Repass

Grade 11 **

Emma Campbell
Juliet Hirshan
Elizabeth Kantack
Kathleen Maynard
Emma McLeavey-Weeder
Zachary Moser

Grade 12 **

Laura Fritchie
Ian Hayes
Allison Hiller
Carrie McLane
Thadeus Pietkiewicz
Scott Thompson
Casey Wood

* Tuition to Bartlett

** Tuition to Conway

Jackson Students Not Attending Local Schools

	<u>Home Ed.</u>	<u>Sp. Ed. Placement</u>	<u>Private</u>
Grade K-8	0	0	0
Grade 9	0	0	1
Grade 10	0	0	0
Grade 11	1	0	2
Grade 12	0	0	0
Total	1	0	3

Anticipated Enrollment

Entering Kindergarten in 2004	8
Entering Kindergarten in 2005	5
Entering Kindergarten in 2006	4
Entering Kindergarten in 2007	11
Entering Kindergarten in 2008	4

School Report.

The annual report of the School Board of the Town of Jackson, ending Feb. 15, 1909:

Balance unexpended Feb. 15, '08	\$133 88
Mark Proctor, back tuition	25 00
" tuition spring and fall terms	10 00
Chas. E. Hatch, " one year	20 00
Overpaid Janitor	50
Town	484 84
Literary fund	37 08
District	200 00
Gospel money	8 50
Mark Proctor, tuition winter term	5 00
Town School Board, tuition for E. McGraw	10 00
	<hr/> \$934 80

EXPENDITURES.

Janitor work, winter term '08	\$ 4 25
Mary A. Gale, teaching 3 weeks	30 00
Carmen B. Stilphen, teaching 3 weeks	30 00
Mary Hurlin, sweeping	2 25
Mrs. W. B. Hodge, cleaning house spring and fall	13 00
Carmen B. Stilphen, teaching 10 weeks	100 00
Mary A. Gale " " "	100 00
Janitor, spring term	5 00
Wm. Proctor, building fires winter term '08	2 25
Chester B. Elkins, piling wood and load of shingles	2 35
Mrs. J. E. Trickey, enumeration scholars	2 00
Carmen B. Stilphen, teaching 14 weeks	126 00
Mary A. Gale " " "	126 00
Janitors, building fires and sweeping	12 50
Edward F. Babb Co., singing books and express	6 00
Mrs. Daniel Wentworth Janitor service	1 65
Mary A. Gale, teaching 6 weeks	60 00
Carmen B. Stilphen, teaching 6 weeks	60 00
S. Alice Trickey, " music	6 70
A. C. Harriman, carpenter work and supplies	11 10

Chester H. Elkins, 5 cords wood.	17 50
Merton C. Harriman, sawing and piling wood	4 35
Wm. W. Trickey, work at school house	1 00
C. H. Hurlin, supplies	1 94

 \$725 84

Balance in treasury, Feb. 15, '09	208 96
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Amount expended for school books	47 51
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WILLIAM E. ELKINS,

JULIA M. GRAY,

JENNIE E. TRICKEY,

School Board Special District.

REPORT OF TREASURER TOWN SCHOOL DISTRICT

From former Treasurer	\$ 4 26
" Town	1,082 50
" Agent Land Interest note	8 50

 \$1,095 26

Paid orders School Board	1,000 46
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Cash on hand Feb. 15, '09	\$94 80
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Due from town	74 56
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Total funds of district	\$169 36
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CYRUS F. PERKINS, Treasurer.

FINANCIAL REPORT OF TOWN SCHOOL DISTRICT

SCHOOL No. 2

1908,	
April 15, Geo. L. Howard, cleaning house,	\$ 2 00
June 11, Ida M. Hilton, teaching 10 weeks,	70 00
" Transportation of teacher,	1 70
Nov. 9, Ruth E. Smith, teaching 10 weeks,	70 00
" Transportation of teacher,	1 25

1909,	
Jan. 9, Geo. G. Hayes, wood,	4 50
" 29, M. Mabel Foster, teaching 10 weeks,	90 00
" Transportation of teacher,	1 05
" Janitor	2 00

 \$242 50

ANNUAL REPORT

SCHOOL No. 3

1908

April 15, Geo. B. Grant, cleaning house	\$ 2 00
June 18, M. Mabel Foster, teaching 10 weeks	60 00
Transportation of teacher	1 05
Sept. 28, J. K. Fernald, wood	10 00
Nov. 15, M. Mabel Foster, teaching 10 weeks	75 00
Transportation of teacher	1 05
Dec. 15, M. Mabel Foster, teaching 1 week	7 50

1909

Feb. Sadie S. McGill, teaching 10 weeks	70 00
" 15, Dean W. Davis, repairs on school house	5 00
Janitor	1 50
	<hr/>
	\$233 10

SCHOOL No. 4

1908

April 15, J. F. Garland, cleaning house	\$ 2 00
" " C. M. Gray, wood	2 50
June 12, Sadie Pitman, teaching 10 weeks	70 00
Nov. 20, Marjorie Cross, teaching 12 weeks	72 00
Transportation of teacher	2 95
Dec. 29, J. F. Garland, repairs on school house	25 00
" " Charles M. Gray, wood	4 00
" " Bertha Dame, wood	4 00

1909

Jan. Marjorie Cross, teaching 8 weeks	48 00
Transportation of teacher	2 95
Janitor	2 00
J. F. Garland, fitting wood	1 50
	<hr/>
	\$236 90

SCHOOL No. 5

1908,

June 3, Helen M. Fogg, teaching 12 weeks,	\$72 00
" 4, Transporting teacher,	2 80
" 4 curtains,	1 20
" 24, Cora B. Arbo, cleaning house,	1 00

1909,

Feb. 15, Special School District, tuition for Iva
C. McGrath.

10 00

\$87 00

SCHOOL No. 6

1908,

June, 24, Della F. Abbott, teaching 12 weeks, \$72 00

" W. I. Hayes, wood and cleaning house, 3 50

Nov. 20, Marion E. Barrett, teaching 10 weeks: 70 00

" W. I. Hayes, wood and repairs on school-
house No. 6, 13 70

1909,

Jan. 6, Marion E. Barrett, teaching 5 weeks, 35 00

" Transportation of teacher, 1 75

" Janitor and supplies, 1 25

\$197 20

SUNDRIES.

1909,

Feb. 15, C. H. Hurlin, supplies, \$3 76

Cost of books, paid by town, \$73 02

Express on same, 4 80

Total cost of books,

\$ 77 82

Total cost of schools, including books and repairs
on school houses, \$1078 28

We hold receipted bills for all items herein enumerated.

Total number of weeks taught, 130

Of which School No. 2 had 30

" " 3 " 31

" " 4 " 30

" " 5 " 12

" " 6 " 27

Respectfully submitted,

D. G. DOLLOFF,

GEO. L. HOWARD,

W. I. HAYES,

School Board of Town District.



TOWN OF JACKSON INFORMATION:

HOURS OF OFFICES: (unless otherwise noted)

TOWN OFFICE: Monday-Friday 8:30-12:30 & 1:30-4:30 (383-4223)

TOWN CLERK/TAX COLLECTOR: Monday 3:00-7:00 pm

Tuesday-Thursday 8:30-12:30 (383-6248)

LIBRARY: Tuesday 11:00-4:00, Thursday 11:00-7:00, Saturday 10:00-1:00 (383-9731)

TRANSFER STATION: Friday-Tuesday 12:00-6:00 (383-9129)

TOWN BOARD MEETING INFORMATION:

(the following meetings are held at the Jackson Town Offices & open to the public)

SELECTMEN'S MEETINGS: Monday's @ 4:00 pm

PLANNING BOARD: 2nd Thursday of month @ 7:00 pm

CONSERVATION COMMISSION: 2nd Wednesday of month @ 7:30 pm

OTHER INFORMATION:

911 FOR EMERGENCIES

POLICE: 1-800-552-8960

FIRE & AMBULANCE: 539-6119

HIGWAY DEPARTMENT: 383-4341

FOOD PANTRY: located at the Glen Baptist Church, hours 10:00 am-12:00 every Saturday (383-6371 or 383-9689)

NEW HAMPSHIRE ELECTED OFFICIALS

Governor:

Governor Craig Benson

State House of Representatives:

Representative Carolyn Brown

Representative Gene Chandler

Representative Howard Dickinson

Representative Henry Mock

State Senate:

Senator John Gallus

Congress:

Senator Judd Gregg

Senator John Sununu

Representative Jeb Bradley

